

Please note the start time of the meeting.

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 28 June 2017

Time: 1.30pm

**Place: Conference Rooms 1 and 2,
Ground Floor, Palestra,
197 Blackfriars Road,
London, SE1 8NJ**

Members

Prof Greg Clark CBE (Chair)
Dr Nelson Ogunshakin OBE (Vice-Chair)
Bronwen Handyside
Ron Kalifa

Dr Alice Maynard CBE
Dr Nina Skorupska CBE
Dr Lynn Sloman
Ben Story

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](http://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: James Stanton, Secretariat Officer; Tel: 020 7983 5537 Email: jamesstanton@tfl.gov.uk .

For media enquiries please contact the TfL Press Office; telephone: 0845 604 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 20 June 2017

**Agenda
Programmes and Investment Committee
Wednesday 28 June 2017**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting held on 8 March 2017

General Counsel

The Committee is asked to approve the minutes of the meeting held on 8 March 2017 and authorise the Chair to sign them.

4 Matters Arising and Actions List

General Counsel

The Committee is asked to note the updated actions list and the use of authority delegated by the Board.

5 Investment Programme Report - Quarter 4, 2016/17

Managing Director London Underground and Managing Director Surface Transport

The Committee is asked to note the paper.

6 Project Monitoring - Programmes and Project Approvals

Chief Finance Officer

The Committee is asked to note the paper.

7 London Underground World Class Capacity Sub Programme Review

Managing Director London Underground

The Committee is asked to note the paper and agree the recommendations relating to Jubilee and Northern line trains and Northern Line Upgrade 2 as set out in the annual programme report.

8 London Underground Stations

Managing Director London Underground

The Committee is asked to note the paper and approve additional Programme and Project Authority and Procurement Authority for the London Underground Stations sub-programme in order to progress a number of projects that will improve station accessibility, upgrade station capacity and enable a number of collaborative projects.

9 London Underground Infrastructure Renewals Programme Authority Submission

Managing Director London Underground

The Committee is asked to note the paper and approve additional Programme and Project Authority for the London Underground Infrastructure Renewals Programme to undertake lift and escalator renewals until 2024/25, and power and energy projects until 2018/19.

10 Surface Assets Programme

Managing Director Surface Transport

The Committee is asked to note the paper and approve budgeted Programme and Project Authority of £352m to maintain the safety and reliability of Transport for London's Surface assets covering financial years 2017/18 and 2018/19.

11 TfL Growth Fund

Director of City Planning

The Committee is asked to note the paper, including the strategic case for the Growth Fund programme and proposed governance arrangements, and approve Programme Authority of £200m and Project Authority of £100m for the Growth Fund.

12 Rotherhithe to Canary Wharf Crossing

Managing Director Surface Transport and Director of City Planning

The Committee is asked to note the paper and the work programmed to take place in advance of a fuller report being presented to the October meeting of the Committee.

13 Oxford Street

Managing Director Surface Transport and Director of City Planning

The Committee is asked to note the paper.

14 Euro VI Bus NOx Abatement

Managing Director Surface Transport

The Committee is asked to approve additional budgeted Programme and Project Authority of £25m for the retrofitting of buses to meet the Euro VI emissions standard.

15 Taxi Delicensing and Zero Emission Capable Grant Schemes

Managing Director Surface Transport

The Committee is asked to note the paper and approve budgeted Programme and Project Authority of £30.7m for the implementation and operation of the Taxi Delicensing and Zero Emission Capable (ZEC) Grant Schemes.

16 Elizabeth Line Operations and Transition Update

Managing Director London Underground

The Committee is asked to note the paper.

17 Crossrail - Report on Sponsor Board Proceedings

Chief Finance Officer

The Committee is asked to note the paper.

18 Independent Investment Programme Advisory Group - Review

Chief Finance Officer

The Committee is asked to note the content of the IIPAG Review Report and endorse its recommendations to the Audit and Assurance Committee.

19 Garden Bridge - TfL's Response to the Hodge Review

General Counsel

The Committee is asked to note the paper and TfL's proposed response to the recommendations of the Rt. Hon. Dame Margaret Hodge MP in her review into the Garden Bridge project and agree any comments for consideration by the Board.

20 Gospel Oak to Barking Electrification Programme

Managing Director Surface Transport

The Committee is asked to note the paper.

21 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

22 Member suggestions for future agenda discussions

The Committee is asked to note the forward programme and is invited to raise any suggestions for future discussion items for the forward programme and for informal briefings.

23 Date of Next Meeting

Friday 13 October 2017 at 10am, in the Paddington Room, Palestra.

24 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

PART 2

25 London Underground World Class Capacity Sub Programme Review

Managing Director London Underground

Exempt supplementary information relating to the item on Part 1 on the agenda.

26 London Underground Stations

Managing Director London Underground

Exempt supplementary information relating to the item on Part 1 on the agenda.

27 London Underground Infrastructure Renewals Programme Authority Submission

Managing Director London Underground

Exempt supplementary information relating to the item on Part 1 on the agenda.

28 Growth Fund

Director of City Planning

Exempt supplementary information relating to the item on Part 1 on the agenda.

29 Rotherhithe to Canary Wharf Crossing

Managing Director Surface Transport and Director of City Planning

Exempt supplementary information relating to the item on Part 1 on the agenda.

30 Taxi Delicensing and Zero Emission Capable Grant Schemes

Managing Director Surface Transport

Exempt supplementary information relating to the item on Part 1 on the agenda.

31 Crossrail - Report on Sponsor Board Proceedings

Chief Finance Officer

Exempt supplementary information relating to the item on Part 1 on the agenda.

32 Gospel Oak to Barking Electrification Programme

Managing Director Surface Transport

Exempt supplementary information relating to the item on Part 1 on the agenda (to be circulated separately).

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