

Agenda

Meeting: Board

Date: Thursday 22 September 2016

Time: 10.00am

Place: Committee Rooms 4 and 5 - City Hall, The Queen's Walk, London, SE1 2AA

Members

Sadiq Khan (Chair)
Val Shawcross CBE (Deputy Chair)
Kay Carberry CBE
Prof Greg Clark CBE
Baroness Grey-Thompson DBE
Ron Kalifa
Michael Liebreich

Dr Alice Maynard CBE
Anne McMeel
Dr Mee Ling Ng OBE
Dr Nelson Ogunshakin OBE
Dr Nina Skorupska CBE
Dr Lynn Sloman
Ben Story

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](http://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat; telephone: 020 7983 4913 email: ShamusKenny@tfl.gov.uk .

For media enquiries please contact the TfL Press Office; telephone: 0845 604 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Wednesday 14 September 2016

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1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Board held on 19 July 2016

General Counsel

The Board is asked to approve the minutes of the meeting held on 19 July 2016 and authorise the Chair to sign them.

4 Matters Arising, Actions List and Use of Delegated Authority

General Counsel

The Committee is asked to note the updated actions list and the use of authority delegated by the Board.

5 Commissioner's Report

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 19 July 2016 and updates Members on significant projects and initiatives.

6 Finance Report

Chief Finance Officer

The Board is asked to note both the Finance Report and the new Quarterly Performance Report.

7 Suburban Rail Services

Managing Director Surface Transport

The Board is asked to note the outcome of the engagement process on ‘A new approach to rail passenger services in London and the South East’ (the Prospectus), and agree to the publication of a more detailed analysis once this has been agreed by the Secretary of State and the Mayor. The Board is also asked to endorse the proposed approach to operating future devolved rail services through concession contracts and endorse the proposed partnership with the DfT to provide a strategic approach to rail services across London and southeast England, should the Secretary of State agree to proceed with this proposal.

8 Transparency

General Counsel and Managing Director Customers, Communication and Technology

The Board is asked to note an overview of TfL’s position on transparency.

9 TfL Standing Orders

General Counsel

The Board is asked to approve new TfL Standing Orders and the terms of reference for its Committees and Panels.

10 Appointments to Committees and Panels and the TfL Nominee for Crossrail Limited

General Counsel

The Board is asked to approve the appointment of Members to its Committees and Panels and to delegate authority to the Chair of TfL to appoint the TfL nominated Director to the Board of Crossrail Limited.

11 Greater London Authority Group Framework Agreement

General Counsel

As part of TfL's governance arrangements, the Board is asked approve TfL being a signatory to the revised Greater London Authority (GLA) Group Framework Agreement. The Agreement is an overarching commitment in relation to the culture and individual behaviours of the GLA Group and contains specific corporate governance commitments and GLA commitments.

12 Independent Board Effectiveness Review 2015 Update

General Counsel

The Board is asked to note the progress against the recommendations in the Independent Board Effectiveness Review 2015.

13 Report of the meeting of the Finance and Policy Committee held on 27 July 2016

Committee Chair, Val Shawcross CBE

The Board is asked to note the summary report.

14 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

15 Date of Next Meeting

Tuesday 8 November 2016 at 10.00am.

16 Exclusion of Press and Public

No papers on the agenda include any information that is exempt from publication. Should any matter arise that required the exclusion of the press and public, the Board is recommended to agree to exclude the press and public from the meeting, in accordance with the relevant paragraph of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider those items of business.