

Transport for London

Minutes of a meeting of the Board
held on Wednesday 23 March, commencing at 10.00am
in the Diamond Suite, The Hatton, 51 – 53 Hatton Garden, London, EC1N 8HN

Present:

Board Members: Dave Wetzel, Chair (for min. nos. 14/03/05 – 21/03/05)
Ken Livingstone, Chair (for min. nos. 22/03/05 – 26/03/05)
David Begg
Honor Chapman
Kirsten Hearn
Meg Hillier
Paul Moore
Patrick O’Keeffe
John Ormerod
Tony West

Special Advisers: Bryan Heiser
Lynn Sloman

Observer: Nicky Gavron, Deputy Mayor

TfL Officers: Stephen Allen, Director of Corporate Finance
Maggie Bellis, Managing Director, Group Services
Ian Brown, Managing Director, London Rail
Stephen Critchley, Chief Finance Officer
Mary Hardy, Director of Internal Audit
Peter Hendy, Managing Director, Surface Transport
Bob Kiley, Commissioner
Betty Morgan, Head of TfL Legal
Tim O’Toole, Managing Director, London Underground
Ben Plowden, Managing Director, Group Communications
Fiona Smith, General Counsel
Valerie Todd, Director of Group Equality and Inclusion
Jay Walder, Managing Director, Finance and Planning

Secretary: Louisa Sherry

ACTION

14/03/05 APOLOGIES FOR ABSENCE

Apologies were received from Stephen Glaister, Lord Toby Harris, Sir Mike Hodgkinson, Susan Kramer, Sir Gulam Noon and Murziline Parchment.

15/03/05 MINUTES OF THE PREVIOUS MEETING

The minutes of the meeting held on 9 February 2005 were AGREED and signed by the Chair as an accurate record.

16/03/05 MATTERS ARISING

There were no matters arising.

17/03/05 COMMISSIONER'S REPORT

The Commissioner introduced his report by advising the Board that the figure of 7% quoted as being the percentage increase from last year in growth in passenger numbers on buses, is for the fiscal year, not calendar year.

Ian Brown clarified for members that, given the construction of the western tube ticket hall and the recent authorisation of the northern ticket hall, all tube lines at Kings Cross / St. Pancras will be accessible in terms of step-free access. This will apply to interchange between all tube lines and interchange with Eurostar and Great Northern services. However, as the Thameslink Box fit-out remains unfunded, passengers interchanging with Thameslink services will have to continue to use the off-site Thameslink station in Pentonville Road which does not provide step-free access from either the street or the Underground.

Tim O'Toole advised the Board that extensive dialogue is ongoing with the Infracos about recent delays to start-up services on the Underground due to overrunning weekend or overnight engineering work.

Following this discussion, the Board NOTED the Commissioner's Report for March 2005.

18/03/05 2005/6 BUDGET

Jay Walder gave a short presentation to members which included:

- the benefits of the differentiation between the Operating and Capital budgets;
- the three key changes to the budget since it was last discussed at the Board in October 2004;
- the two major items of increased expenditure in the Operating budget and the overprogramming included in the Capital budget;
- the key outcomes and deliverables of the 2005/6 budget;
- efficiency savings; and

- the Government's priority outcomes.

The Board thanked staff for their work on developing the budget and were pleased to see a move towards reducing the number of consultants where possible.

The Board NOTED the report and APPROVED the 2005/6 budget and the 2010 Government agreed outcomes against DfT priority areas.

19/03/05

TREASURY MANAGEMENT STRATEGY AND PRUDENTIAL INDICATORS

Stephen Allen advised the Board that a broader review of both the Treasury Management Strategy and the future investment strategy will be undertaken with a view to presenting a paper to the next meeting of the Finance Committee in May. He also advised that the Government has agreed to defer the remaining borrowing from this financial year.

**Stephen
Allen**

The paper sets out a proposed borrowing limit for 2005/6 of £550m. The Board noted that the Mayor sets the borrowing limit after consultation with TfL. Stephen Allen said that formal approval is still awaited from the Mayor.

The Board were content to APPROVE:

- i) the Treasury Management Strategy;
- ii) the Prudential Indicators; and
- ii) subject to the Mayor's consultation, a direct borrowing limit for 2005/6 of £550m.

20/03/05

A406 HANGER LANE BRIDGES REPLACEMENT SCHEME – COMPULSORY PURCHASE

Peter Hendy introduced the paper which set out the background to the urgent requirement to replace two TfL bridges taking the A406 Hanger Lane (part of the North Circular) over LUL and Network Rail lines.

It is imperative that TfL has a means of taking the scheme forward and, therefore, the making of a compulsory purchase order may be necessary.

The Board APPROVED, in principle, the making of a compulsory purchase order, if it becomes necessary, for the acquisition of the land interests required for the A406 Bridges Replacement Scheme. It was also NOTED that the final decision to make the compulsory purchase order will

be taken by the Managing Director, Surface Transport.

21/03/05 FORMATION OF AN ASSOCIATE COMPANY TO REPRESENT THE UK TRAM INDUSTRY – UKTRAM LIMITED

Peter Hendy advised the Board that In October 2004, a new National Tramways Forum (UKTram) had been established by TfL London Trams, together with the Passenger Transport Executives Group, the Confederation of Passenger Transport and the Light Rapid Transit Forum.

The Board considered the paper which set out proposals for UKTram to be incorporated as a company limited by guarantee which will be owned in equal shares by London Bus Services Limited, PTEG, CPT and LRTF.

Following consideration, the Board:

APPROVED the formation of an associate company limited by guarantee - "UKTram Limited" – which will be owned in equal shares by London Bus Services Limited (LBSL), the Confederation of Passenger Transport (CPT), UK Passenger Transport Executives Group (PTEG), and the Light Rapid Transit Forum (LRTF).

NOTED that the main purpose of UKTram Limited will be to represent the UK tramway industry in dealing with government and statutory bodies in developing a coordinated and structured approach to regulation, procurement and standardisation within the industry.

DELEGATED to General Counsel or the Managing Director Surface Transport the power to:

- approve the memorandum and articles of association of UKTram Limited and any subsequent changes to such memorandum and articles of association; and
- agree any associated documents or arrangements required to facilitate the establishment and operation of UKTram Limited.

22/03/05 ANNUAL WORKFORCE COMPOSITION REPORT

Valerie Todd advised the Board that a report had been prepared on workforce composition results for 2004/5, but that further work would be carried out to include plans and delivery proposals for 2005/6. This report would be presented to the next meeting of the Board.

**Valerie
Todd**

Members raised the point that now is the time to be reviewing how the workforce can be diversified and also to address the issue of more fully supporting the positive statements the organisation makes about equal opportunities. This includes providing more support to, for example, women travellers and immigrants.

23/03/05 REPORT FROM FINANCE COMMITTEE

The Board NOTED the report which set out the matters discussed at the Finance Committee held on 9 March 2005.

24/03/05 REPORT FROM SAFETY, HEALTH AND ENVIRONMENT COMMITTEE

The Board considered the content of the report and, in particular the strategic options that could affect the numbers of motorcycle and powered two-wheeler casualties that could be considered. In particular.

- extending the congestion charging regime to motorcycles;
- the possibility of allowing motorcycles in bus lanes; and
- fitting of Intelligent Speed Adaptation devices to keep motorcycles to the speed limits.

In response, Peter Hendy said that there are a number of advantages and disadvantages to fitting ISA devices which could perhaps be considered at a future Surface Advisory Panel or Safety, Health and Environment Committee.

**Peter
Hendy**

Following discussion, the Board NOTED the report.

25/03/05 DOCUMENTS SEALED ON BEHALF OF TFL

The Board NOTED the report which provided details of documents sealed on behalf of TfL between 26 January and 8 March 2005.

26/03/058 ANY OTHER BUSINESS

The Board expressed their thanks and best wishes to Louisa Sherry who would be leaving TfL at the end of March.

There being no further business, the meeting closed at 10.45am

CHAIR