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From: [Howard Smith](#)
To: [Mannah Sylvia](#); [Findlay Lucy](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#); [Brown Andy \(Corporate Affairs\)](#)
Cc: [Shaunadevlin](#); [Wild Mark \(MD\)](#); [Clarke Phil \(ELLP\)](#)
Subject: BT Mayors-Chairmans Weekly
Date: 09 July 2018 09:02:00
Attachments: [Mayors-Chairmans Weekly 090718.docx](#)

BT Draft Report attached, just gone to BT for any comments but (feels like) I spent half the weekend on emails/calls with them so should be up to date! Comments asap please.

Copied to Mark as briefing for this afternoon's call with BT.

Howard

-----Original Message-----

From: Mannah Sylvia [[mailto: \[REDACTED\]@tfl.gov.uk](mailto: [REDACTED]@tfl.gov.uk)]
Sent: 06 July 2018 15:35
To: Lucy Findlay; Howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shauna Devlin
Subject: RE: Weekly Mayor Update 20718.docx

Thanks Lucy - will amend the second one.

-----Original Message-----

From: Lucy Findlay [[mailto: \[REDACTED\]@crossrail.co.uk](mailto: [REDACTED]@crossrail.co.uk)]
Sent: 06 July 2018 15:34
To: Mannah Sylvia; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shaunadevlin
Subject: RE: Weekly Mayor Update 20718.docx

Thanks Sylvia

On comment one:
Could we say next week? YES you can

On comment two O&Ms
Is this correct? NO these are the documents that tell the IMs what a piece of kit is, how to use it and how to maintain it

Lucy

Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

MOVING LONDON FORWARD

-----Original Message-----

From: Mannah Sylvia [[mailto: \[REDACTED\]@tfl.gov.uk](mailto: [REDACTED]@tfl.gov.uk)]
Sent: 06 July 2018 15:18
To: Lucy Findlay; Howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shauna Devlin
Subject: RE: Weekly Mayor Update 20718.docx

Hi Lucy,

Thanks again for the note. I've made some amends and included two questions from me.

Thanks,

Sylvia

-----Original Message-----

From: Lucy Findlay [mailto: [REDACTED]@crossrail.co.uk]
Sent: 06 July 2018 14:51
To: Mannah Sylvia; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shaunadevlin
Subject: RE: Weekly Mayor Update 20718.docx

Here you go Sylvia. Once again apologies for delay.

You'll see there is a specific comment which will probably need Mark/Mike to address as it relates to what was said/unsaid at the meeting yesterday.

Lucy

Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

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-----Original Message-----

From: Mannah Sylvia [mailto: [REDACTED]@tfl.gov.uk]
Sent: 06 July 2018 12:25
To: Lucy Findlay; Howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shauna Devlin
Subject: RE: Weekly Mayor Update 20718.docx

Gentle reminder of the deadline :)

-----Original Message-----

From: Mannah Sylvia
Sent: 04 July 2018 18:38
To: Findlay Lucy; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Hughes David (Director of Strategy and Network Development); Price Amanda; Tucker John; Shaunadevlin
Subject: Weekly Mayor Update 20718.docx

Hi all,

Attached is the final version of this week's note which has just been shared with City Hall.

Can I please ask you to send me your updates for the next version by midday Friday.

Thanks,

Sylvia

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From: [Howard Smith](#)
To: [Findlay Lucy](#); [Mannah Sylvia](#); [Brown Andy \(Corporate Affairs\)](#); [Adams Simon](#)
Cc: [Clarke Phil \(ELLP\)](#)
Subject: BT Weekly
Date: 29 June 2018 12:05:23
Attachments: [Mayors-Chairmans Weekly 020718.docx](#)

Draft report attached, comments by Monday morning latest please.

Howard

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From: [Keane Kate](#)
To: [Mannah Sylvia](#)
Subject: FW: TfL Restricted: Weekly update on Crossrail/Elizabeth line
Date: 04 July 2018 18:23:54
Attachments: [Weekly Mayor Update 20718.docx](#)

For info – sorry I meant to bcc you in.

Thanks

Kate

From: Keane Kate
Sent: 04 July 2018 18:24
To: Steer Tim
Cc: Claire Hamilton; Erica Walker; Doyne Stephanie; Brown Andy (Corporate Affairs)
Subject: TfL Restricted: Weekly update on Crossrail/Elizabeth line
Tim

As discussed, please see attached the weekly update note on Crossrail/Elizabeth line.

Thanks

Kate

Kate Keane

Business Development and Governance Manager | Corporate Affairs

Phone: [REDACTED] (auto [REDACTED] | Mobile: [REDACTED])

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From: [Mannah Sylvia](#)
To: [Zavitz Richard](#)
Subject: FW: Weekly note
Date: 16 July 2018 09:19:08
Attachments: [Weekly Mayor Update 160718.docx](#)

Hi Richard,
I hope you're well. in Lucy's absence, do you know anyone who can help to answer the question in the attachment?
Thanks,
Sylvia

From: Mannah Sylvia
Sent: 12 July 2018 18:08
To: Findlay Lucy; external howard Smith
Cc: Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)
Subject: RE: Weekly note

Lucy,
Thanks for this and I hope you have a good few days off. Some tiny comments from me in the attached.
Thanks,
Sylvia

From: Zavitz Richard
Sent: 12 July 2018 18:02
To: Findlay Lucy; Mannah Sylvia; external howard Smith; Adams Simon; Wallace Andrew (London Rail)
Subject: RE: Weekly note

Hi Sylvia,
No further update on the cost section, except as flagged by Andy:
3.3 The Sponsors expect the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication. The DfT are working to ensure the details of the WMS contain the most up to date information and will update Parliament as soon as possible.
In the following report we'll be able to update the costs for Period 3.

Thanks
Richard

From: Lucy Findlay [mailto:██████████@crossrail.co.uk]
Sent: 12 July 2018 17:10
To: Mannah Sylvia; external howard Smith; Adams Simon; Zavitz Richard; Wallace Andrew (London Rail)
Subject: RE: Weekly note

Hi Sylvia
As mentioned I'm away Friday and Monday so please find attached a first go.
The call with JST and Sponsors tomorrow morning may throw up some additional issues to profile.

Lucy
Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
DD: ██████████ (Internal: Ext ████████ M: ██████████ | CS28GM01 | ██████████@crossrail.co.uk
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From: Mannah Sylvia [mailto:██████████@tfl.gov.uk]
Sent: 12 July 2018 14:14
To: Lucy Findlay; Howard Smith; Adams Simon; Zavitz Richard; Wallace Andrew (London Rail)
Cc: Hughes David (Director of Strategy and Network Development); Price Amanda; Shauna Devlin
Subject: Weekly note

Hi all,
Attached is the final version of this week's note which has been shared with City Hall. Only changes are to the consistency of the colour of the RAG text.

Thanks,
Sylvia
Sylvia Mannah

Transport for London | Senior Adviser to the Managing Director, London Underground
11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ
Tel: ██████████ Ext: ████████ Mob: ██████████ | E-mail: ██████████@tfl.gov.uk
www.tfl.gov.uk

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To: [Mannah Sylvia](#); [Findlay Lucy](#); [Zavitz Richard](#); [Brown Andy \(Corporate Affairs\)](#); [Adams Simon](#)
Cc: [Wild Mark \(MD\)](#)
Subject: Mayor"s-Chairman"s Weekly
Date: 13 July 2018 19:13:32
Attachments: [Mayors-Chairmans Weekly 160718.docx](#)

Usual Friday Draft. Any comments Monday morning please.

Good weekend

Howard

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From: [Lucy Findlay](#)
To: [Mannah Sylvia](#); [Zavitz Richard](#)
Cc: [external howard Smith](#); [Adams Simon](#); [Wallace Andrew \(London Rail\)](#); [Shaunadevlin](#)
Subject: RE: Any update with your weekly updates please?
Date: 04 July 2018 12:04:12

Yes testing window 5 now concluded.

You could amend your para 2.1 to something on the lines of

Additional train testing in the tunnels started on 29 June and finished on 4 July. This included train and signals testing using the latest software releases from Bombardier and Siemens, as well as testing of train stopping accuracy, radio coverage and Driver CCTV. Overall, a significant amount of testing in the full tunnel lengths was successfully undertaken.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] [crossrail.co.uk](#))

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From: Mannah Sylvia [mailto:[REDACTED]@tfl.gov.uk]

Sent: 04 July 2018 11:26

To: Zavitz Richard; Lucy Findlay

Cc: Howard Smith; Adams Simon; Wallace Andrew (London Rail); Shauna Devlin

Subject: RE: Any update with your weekly updates please?

Hi all,

Did the testing conclude overnight and if so any initial update please?

From: Zavitz Richard

Sent: 03 July 2018 17:31

To: Mannah Sylvia; Findlay Lucy

Cc: external howard Smith; Adams Simon; Wallace Andrew (London Rail); Shaunadevlin

Subject: Re: Any update with your weekly updates please?

If it's not too late, may be worth taking the entire paragraph out. Media event is dialled right down to only a statement about the station.

Richard

On Tue, Jul 3, 2018 at 2:25 PM +0100, "Mannah Sylvia" <[REDACTED]@tfl.gov.uk> wrote:

Thanks Lucy.

From: Lucy Findlay [mailto:[REDACTED]@crossrail.co.uk]

Sent: 03 July 2018 13:52

To: Mannah Sylvia

Cc: external howard Smith; Adams Simon; Wallace Andrew (London Rail); Shaunadevlin; Zavitz Richard

Subject: Re: Any update with your weekly updates please?

Re 2.7 it's looking possible/likely that dep mayor and rail minister will not attend on Monday linked to continuing lack of clarity about timing of wms. I suggest you take out the last sentence of that para to be safe.

Lucy Findlay

Chief of Staff

Crossrail Ltd

On 3 Jul 2018, at 11:30, Mannah Sylvia <[REDACTED]@tfl.gov.uk> wrote:

Hello,

Attached are some comments from Andy's team. I've answered two but there is an outstanding question. Can you please review it and get back to me.

Thanks,

Sylvia

From: Lucy Findlay [mailto:[REDACTED]@crossrail.co.uk]

Sent: 02 July 2018 17:01

To: Mannah Sylvia; Zavitz Richard; external howard Smith

Cc: Adams Simon; Wallace Andrew (London Rail); Shaunadevlin

Subject: RE: Any update with your weekly updates please?

NOTE: Links to attachments can be double-clicked to be accessed

I'll update the milestone list next week after we've been through our programme delivery board – but yes the GWML could now say 9 sep 18 if you want to change it.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

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From: Mannah Sylvia [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]

Sent: 02 July 2018 13:39

To: Lucy Findlay; Zavitz Richard; Howard Smith

Cc: Adams Simon; Wallace Andrew (London Rail); Shauna Devlin

Subject: RE: Any update with your weekly updates please?

Thanks Lucy – I'll amend the note. Can you please review the two comments I've included in the milestones table.

Andy and Simon – I get the point for the suggested wording but I think leaving the detail will be helpful for us should we need to reference it to City Hall in the future.

Thanks,

Sylvia

From: Lucy Findlay [[mailto:\[REDACTED\]@crossrail.co.uk](mailto:[REDACTED]@crossrail.co.uk)]

Sent: 02 July 2018 13:08

To: Mannah Sylvia; Zavitz Richard; external howard Smith

Cc: Adams Simon; Wallace Andrew (London Rail); Shaunadevlin

Subject: RE: Any update with your weekly updates please?

Thanks Sylvia

Here you go.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] [crossrail.co.uk](mailto:[REDACTED]@crossrail.co.uk))

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From: Mannah Sylvia [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]

Sent: 02 July 2018 11:21

To: Zavitz Richard; Howard Smith; Lucy Findlay

Cc: Adams Simon; Wallace Andrew (London Rail); Shauna Devlin

Subject: RE: Any update with your weekly updates please?

Hi all,

Attached is the updated briefing note. Lucy, in your section, where I've made changes I'm not sure are correct, I have highlighted them. As always, a quick response with comment will be much appreciated.

Sylvia

From: Zavitz Richard

Sent: 01 July 2018 13:45

To: Mannah Sylvia

Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy

Subject: Re: Any update with your weekly updates please?

Hi Sylvia,

Also a quick update to 1.2:

1.2 We have now reached a deal with the DfT and HM Treasury on how to jointly resolve the funding shortfall. Jointly, DfT and TfL will contribute £300m of increase funding to CRL. Separately DfT have agreed additional funding of around £300m for Network Rail works.

If we think the second and third sentence are sensitive until the WMS is released, happy for them to be removed.

Thanks

Richard

From: Mannah Sylvia

Sent: Friday, June 29, 2018 5:46 PM

To: Zavitz Richard

Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy

Subject: RE: Any update with your weekly updates please?

Thanks Richard.

From: Zavitz Richard

Sent: 29 June 2018 17:36

To: Mannah Sylvia

Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy

Subject: RE: Any update with your weekly updates please?

Hi Sylvia,

Sorry minor update to section 1.4:

1.4 The Sponsors anticipate the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication this week. Following the WMS, TfL will release a Stock Exchange announcement to inform of TfL's contribution to the additional funding. All of the media material prepared to support the announcement and our response will be shared with the Mayor in advance of publishing the WMS.

Thanks

Richard

From: Zavitz Richard

Sent: 29 June 2018 17:20

To: Findlay Lucy; Mannah Sylvia

Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith

Subject: RE: Any update with your weekly updates please?

Hi Sylvia,

Find below an update to the cost section. I'll seek an update separately from Simon on bullet 1.3. Lucy – depending on the tone of the discussion today at the Readiness Board, can we include some words for the mayor around the confidence in opening of Stage 3 and how CRL are currently assessing and will report to the Sponsor Board in July? In terms of setting expectations, it may help to get some words in early. Let me know your thoughts.

1 Costs

- 1.1 CRL's costs are reported on a periodic basis and are available up to the end of Period 2 (up to 26 May 2018). The forecast for the delivery of the central section has remained at £12,723m at the end of Period 2, £211m above the available TfL Contingency.
- 1.1 The forecast cost for Network Rail's (NR) delivery of the On Network Works (ONW) remains unchanged at £2,530m, against the original budget of £2,300m. Under the Crossrail agreements, this cost overrun is a DfT held risk. NR has indicated further risks in the range of [REDACTED], with a funding request of [REDACTED] to be funded from NR contingency.
- 1.2 We have now reached a deal in principle with the DfT and HM Treasury on how to jointly resolve the funding shortfall. This requires approval by the Mayor in his capacity as Chair of the TfL Board, and a separate paper has been provided to seek that approval.
- 1.3 The Sponsors anticipate the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication this week. The WMS, joint Q&A pack prepared by DfT, TfL, CRL, and NR and TfL's reactive lines will be shared with the Mayor in advance of publishing the WMS.
- 1.4 TfL Press Team is working with Crossrail and the Department for Transport to prepare a joint media event to take place on 9 July at Tottenham Court Road station. The media event will promote the successes of the project and share the challenges remaining ahead of opening the central section in December 2018.

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The event will be hosted by Sir Terry Morgan and Mark Wild and attended by Heidi Alexander and the Rail Minister.

From: Lucy Findlay [mailto: [REDACTED]@crossrail.co.uk]
Sent: 29 June 2018 14:59
To: Mannah Sylvia
Cc: Zavitz Richard; Adams Simon; Wallace Andrew (London Rail); external howard Smith
Subject: RE: Any update with your weekly updates please?

Sorry for delay Sylvia – lacking inspiration this week!

Further train testing in the tunnels has taken place over the last four days. Tests included train and signalling testing using the latest software release from Bombardier and also from Siemens, as well as tests of train stopping accuracy, radio coverage and Driver CCTV[L1] ..

The Crossrail team is working with Siemens over the next two weeks to review the scope of work required for the railway's opening.

Station fit-out and testing activities remain ongoing. A series of "deep dive" completion reviews of all major contracts are taking place over the next two weeks. These will consider their completion programme, key risks and issues and readiness for handover.

The combined results of these reviews including approvals required and time to build train reliability will be considered in July and an overall assessment of preparedness for December taken.

CRL has continued to work with the DfT, Network Rail (NR) and train operators on the project critical issue of securing railway access from NR for the installation and testing of the signalling transitions to the east and west of the tunnel sections in August and early September. Positive progress is being made but not yet completely secure.

NR are retendering the upgrades of some of the western stations (Acton Mainline, Ealing Broadway, West Ealing, Southall, Hayes and West Drayton). NR still plan delivery of the upgrades by December 2019, but the delay to the award of construction contracts risks the completion date.

Lucy
Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk
MOVING LONDON FORWARD

From: Mannah Sylvia [mailto: [REDACTED]@tfl.gov.uk]
Sent: 29 June 2018 14:20
To: Lucy Findlay; Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)
Subject: Any update with your weekly updates please?
Sylvia Mannah
Transport for London | Senior Adviser to the Managing Director, London Underground
11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ
Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED]@tfl.gov.uk
www.tfl.gov.uk

We won't have results from the testing until Monday/Tuesday

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From: [Lucy Findlay](#)
To: [Mannah Sylvia](#); [external howard Smith](#)
Cc: [Adams Simon](#); [Wallace Andrew \(London Rail\)](#); [Shaunadevlin](#); [Zavitz Richard](#)
Subject: RE: Any update with your weekly updates please?
Date: 03 July 2018 13:01:38
Attachments: [Weekly Mayor Update 030718 - LF comments.docx](#)

Here you go Sylvia – responses in the attached.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] [crossrail.co.uk](#))

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From: Mannah Sylvia [mailto:[REDACTED]@tfl.gov.uk]

Sent: 03 July 2018 11:30

To: Lucy Findlay; Howard Smith

Cc: Adams Simon; Wallace Andrew (London Rail); Shauna Devlin; Zavitz Richard

Subject: RE: Any update with your weekly updates please?

Hello,

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From: Lucy Findlay [mailto:[REDACTED]@crossrail.co.uk]

Sent: 02 July 2018 17:01

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Subject: RE: Any update with your weekly updates please?

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Lucy Findlay | Chief of Staff

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Sylvia

From: Lucy Findlay [mailto:[REDACTED]@crossrail.co.uk]

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Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] [crossrail.co.uk](#))

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From: Mannah Sylvia [mailto: [REDACTED]@tfl.gov.uk]
Sent: 02 July 2018 11:21
To: Zavitz Richard; Howard Smith; Lucy Findlay
Cc: Adams Simon; Wallace Andrew (London Rail); Shauna Devlin
Subject: RE: Any update with your weekly updates please?

Hi all,

Attached is the updated briefing note. Lucy, in your section, where I've made changes I'm not sure are correct, I have highlighted them. As always, a quick response with comment will be much appreciated.

Sylvia

From: Zavitz Richard
Sent: 01 July 2018 13:45
To: Mannah Sylvia
Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy
Subject: Re: Any update with your weekly updates please?

Hi Sylvia,

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Sent: Friday, June 29, 2018 5:46 PM
To: Zavitz Richard
Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy
Subject: RE: Any update with your weekly updates please?

Thanks Richard.

From: Zavitz Richard
Sent: 29 June 2018 17:36
To: Mannah Sylvia
Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy
Subject: RE: Any update with your weekly updates please?

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Sent: 29 June 2018 17:20
To: Findlay Lucy; Mannah Sylvia
Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith
Subject: RE: Any update with your weekly updates please?

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1 Costs

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From: Lucy Findlay [mailto:[REDACTED]@crossrail.co.uk]

Sent: 29 June 2018 14:59

To: Mannah Sylvia

Cc: Zavitz Richard; Adams Simon; Wallace Andrew (London Rail); external howard Smith

Subject: RE: Any update with your weekly updates please?

Sorry for delay Sylvia – lacking inspiration this week!

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Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] crossrail.co.uk

MOVING LONDON FORWARD

From: Mannah Sylvia [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]

Sent: 29 June 2018 14:20

To: Lucy Findlay; Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)

Subject: Any update with your weekly updates please?

Sylvia Mannah

Transport for London | Senior Adviser to the Managing Director, London Underground

11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED] tfl.gov.uk

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From: [Adams Simon](#)
To: [Mannah Sylvia](#)
Cc: [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#)
Subject: Re: Any update with your weekly updates please?
Date: 02 July 2018 08:25:30

The Mayor knows the deal so I would be tempted to keep it brief, perhaps say:

Agreement has been reached with DfT about the arrangements to access additional funding.

Simon

Sent from my iPad

On 2 Jul 2018, at 07:41, Mannah Sylvia <[REDACTED]@tfl.gov.uk> wrote:

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Sent: 29 June 2018 14:59

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Cc: Zavitz Richard; Adams Simon; Wallace Andrew (London Rail); external howard Smith

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From: Mannah Sylvia [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]

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Subject: Any update with your weekly updates please?

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From: [Mannah Sylvia](#)
To: [Findlay Lucy](#); [external howard Smith](#)
Cc: [Adams Simon](#); [Wallace Andrew \(London Rail\)](#); [Shaunadevlin](#); [Zavitz Richard](#)
Subject: RE: Any update with your weekly updates please?
Date: 03 July 2018 11:30:29
Attachments: [Weekly Mayor Update 030718 - SD comments.docx](#)

Hello,

Attached are some comments from Andy's team. I've answered two but there is an outstanding question. Can you please review it and get back to me.

Thanks,
Sylvia

From: Lucy Findlay [mailto: [REDACTED]@crossrail.co.uk]
Sent: 02 July 2018 17:01
To: Mannah Sylvia; Zavitz Richard; external howard Smith
Cc: Adams Simon; Wallace Andrew (London Rail); Shaunadevlin
Subject: RE: Any update with your weekly updates please?
I'll update the milestone list next week after we've been through our programme delivery board – but yes the GWML could now say 9 sep 18 if you want to change it.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

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From: Mannah Sylvia [mailto: [REDACTED]@tfl.gov.uk]
Sent: 02 July 2018 13:39
To: Lucy Findlay; Zavitz Richard; Howard Smith
Cc: Adams Simon; Wallace Andrew (London Rail); Shauna Devlin
Subject: RE: Any update with your weekly updates please?

Thanks Lucy – I'll amend the note. Can you please review the two comments I've included in the milestones table.

Andy and Simon – I get the point for the suggested wording but I think leaving the detail will be helpful for us should we need to reference it to City Hall in the future.

Thanks,
Sylvia

From: Lucy Findlay [mailto: [REDACTED]@crossrail.co.uk]
Sent: 02 July 2018 13:08
To: Mannah Sylvia; Zavitz Richard; external howard Smith
Cc: Adams Simon; Wallace Andrew (London Rail); Shaunadevlin
Subject: RE: Any update with your weekly updates please?

Thanks Sylvia

Here you go.

Lucy

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DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

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From: Mannah Sylvia [mailto: [REDACTED]@tfl.gov.uk]
Sent: 02 July 2018 11:21
To: Zavitz Richard; Howard Smith; Lucy Findlay
Cc: Adams Simon; Wallace Andrew (London Rail); Shauna Devlin
Subject: RE: Any update with your weekly updates please?

Hi all,

Attached is the updated briefing note. Lucy, in your section, where I've made changes I'm not sure are correct, I have highlighted them. As always, a quick response with comment will be much appreciated.

Sylvia

From: Zavitz Richard
Sent: 01 July 2018 13:45
To: Mannah Sylvia
Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy
Subject: Re: Any update with your weekly updates please?

Hi Sylvia,

Also a quick update to 1.2:

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Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy
Subject: RE: Any update with your weekly updates please?

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Cc: [Adams Simon](#); [Wallace Andrew \(London Rail\)](#); [external howard Smith](#); [Findlay Lucy](#)
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Date: 02 July 2018 07:41:53

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Subject: RE: Any update with your weekly updates please?
Date: 02 July 2018 13:25:45
Attachments: [Weekly Mayor Update 20718.docx](#)

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From: Zavitz Richard

Sent: 01 July 2018 13:45

To: Mannah Sylvia

Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy

Subject: Re: Any update with your weekly updates please?

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Sent: Friday, June 29, 2018 5:46 PM

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Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy

Subject: RE: Any update with your weekly updates please?

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Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] crossrail.co.uk

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Sent: 29 June 2018 14:20

To: Lucy Findlay; Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)

Subject: Any update with your weekly updates please?

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Transport for London | Senior Adviser to the Managing Director, London Underground

11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED] tfl.gov.uk

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From: [Howard Smith](#)
To: [Mannah Sylvia](#); [Zavitz Richard](#); [Findlay Lucy](#)
Cc: [Adams Simon](#); [Wallace Andrew \(London Rail\)](#); [Shaunadevlin](#)
Subject: RE: Any update with your weekly updates please?
Date: 02 July 2018 12:39:00

Only comments from me is re 2.4. I think we need to say 'time to build system reliability' or 'time to build system and train reliability'.

As we are finding (again) from the current testing window it's the interfaces train/signalling/PSD's etc currently (SCADA, vent etc in the future) that present the issues rather than individual elements.

Kind regards

Howard

From: Mannah Sylvia [mailto:██████████@tfl.gov.uk]
Sent: 02 July 2018 11:21
To: Zavitz Richard; Howard Smith; Lucy Findlay
Cc: Adams Simon; Wallace Andrew (London Rail); Shauna Devlin
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From: [Wallace Andrew \(London Rail\)](#)
To: [Mannah Sylvia](#); [Zavitz Richard](#); [external howard Smith](#); [Findlay Lucy](#)
Cc: [Adams Simon](#); [Shaunadevlin](#)
Subject: RE: Any update with your weekly updates please?
Date: 02 July 2018 12:36:35

Sylvia,

Would you be able to update the funding line with the line provided by Simon (attached)? This should replace para 3.3.

Thanks,
Andy

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Subject: RE: Any update with your weekly updates please?
Date: 02 July 2018 11:21:23
Attachments: [Weekly Mayor Update 20718.docx](#)

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Subject: RE: Any update with your weekly updates please?
Date: 29 June 2018 17:44:48

Hi Lucy,

I can confirm with my DfT colleagues, but given that we are keeping cost updates to a period schedule, we can include for the P3 update.

For 1.5, I agree, it can easily be moved up. As a legacy, reference to it started in the cost section as it evolved in part as a reaction to the WMS to move the conversation on from the cost increases. The media event will cover many aspects, see list below, though the tone will be balanced on building excitement for the opening while also reflecting on the complexity and challenges of the project:

- Promote the progress of construction by offering media a behind-the-scenes glimpse of the flagship Elizabeth line station at Tottenham Court Road.
- Highlight the interface with the Tube network at one of London's busiest stations, helping to shift the narrative from construction to the introduction of services
- Highlight the UK supply chain narrative for the Elizabeth line with a particular focus on Tottenham Court Road (DfT request)
- Continue to highlight the benefits the Elizabeth line will bring when it launches in December, building the excitement necessary to ensure the line is well-used from the outset

Sylvia – feel free to round out if you think necessary.

Thanks

Richard

From: Lucy Findlay [mailto:██████████@crossrail.co.uk]
Sent: 29 June 2018 17:36
To: Zavitz Richard; Mannah Sylvia
Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith
Subject: RE: Any update with your weekly updates please?

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Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: ██████████ (Internal: Ext ██████ M: ██████████ | CS28GM01 | ██████████@crossrail.co.uk

MOVING LONDON FORWARD

From: Zavitz Richard [mailto:██████████@tfl.gov.uk]
Sent: 29 June 2018 17:30
To: Lucy Findlay; Mannah Sylvia
Cc: Adams Simon; Wallace Andrew (London Rail); Howard Smith
Subject: RE: Any update with your weekly updates please?

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From: Lucy Findlay [mailto:██████████@crossrail.co.uk]
Sent: 29 June 2018 17:26
To: Zavitz Richard; Mannah Sylvia
Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith
Subject: RE: Any update with your weekly updates please?

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Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

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From: Zavitz Richard [mailto:[REDACTED]@tfl.gov.uk]
Sent: 29 June 2018 17:20
To: Lucy Findlay; Mannah Sylvia
Cc: Adams Simon; Wallace Andrew (London Rail); Howard Smith
Subject: RE: Any update with your weekly updates please?
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From: Lucy Findlay [mailto:[REDACTED]@crossrail.co.uk]
Sent: 29 June 2018 14:59
To: Mannah Sylvia
Cc: Zavitz Richard; Adams Simon; Wallace Andrew (London Rail); external howard Smith
Subject: RE: Any update with your weekly updates please?

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Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] crossrail.co.uk

MOVING LONDON FORWARD

From: Mannah Sylvia [mailto:[REDACTED]@tfl.gov.uk]

Sent: 29 June 2018 14:20

To: Lucy Findlay; Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)

Subject: Any update with your weekly updates please?

Sylvia Mannah

Transport for London | Senior Adviser to the Managing Director, London Underground

11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED] tfl.gov.uk

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To: [Zavitz Richard](#); [Mannah Sylvia](#)
Cc: [Adams Simon](#); [Wallace Andrew \(London Rail\)](#); [external howard Smith](#)
Subject: RE: Any update with your weekly updates please?
Date: 29 June 2018 17:35:55

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From: Zavitz Richard [mailto:[REDACTED]@tfl.gov.uk]

Sent: 29 June 2018 17:30

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Cc: Adams Simon; Wallace Andrew (London Rail); Howard Smith

Subject: RE: Any update with your weekly updates please?

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Sent: 29 June 2018 14:59
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Cc: Zavitz Richard; Adams Simon; Wallace Andrew (London Rail); external howard Smith
Subject: RE: Any update with your weekly updates please?

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Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

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From: Mannah Sylvia [mailto:[REDACTED]@tfl.gov.uk]

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Sent: 29 June 2018 14:20

To: Lucy Findlay; Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)

Subject: Any update with your weekly updates please?

Sylvia Mannah

Transport for London | Senior Adviser to the Managing Director, London Underground

11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)
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Cc: [Adams Simon](#); [Wallace Andrew \(London Rail\)](#); [external howard Smith](#)
Subject: RE: Any update with your weekly updates please?
Date: 29 June 2018 17:30:01

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Sent: 29 June 2018 14:20
To: Lucy Findlay; Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)
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To: [Zavitz Richard](#); [Mannah Sylvia](#)
Cc: [Adams Simon](#); [Wallace Andrew \(London Rail\)](#); [external howard Smith](#)
Subject: RE: Any update with your weekly updates please?
Date: 29 June 2018 17:26:46

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Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

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Cc: Adams Simon; Wallace Andrew (London Rail); Howard Smith

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Sent: 29 June 2018 14:59

To: Mannah Sylvia

Cc: Zavitz Richard; Adams Simon; Wallace Andrew (London Rail); external howard Smith

Subject: RE: Any update with your weekly updates please?

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To: [Findlay Lucy](#)
Cc: [Zavitz Richard](#); [Adams Simon](#); [Wallace Andrew \(London Rail\)](#); [external howard Smith](#)
Subject: RE: Any update with your weekly updates please?
Date: 29 June 2018 17:05:13

Thanks Lucy and have a great weekend.
Sylvia

From: Lucy Findlay [mailto: [REDACTED]@crossrail.co.uk]
Sent: 29 June 2018 14:59
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NR are retendering the upgrades of some of the western stations (Acton Mainline, Ealing Broadway, West Ealing, Southall, Hayes and West Drayton). NR still plan delivery of the upgrades by December 2019, but the delay to the award of construction contracts risks the completion date.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

MOVING LONDON FORWARD

From: Mannah Sylvia [mailto: [REDACTED]@tfl.gov.uk]
Sent: 29 June 2018 14:20
To: Lucy Findlay; Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)
Subject: Any update with your weekly updates please?

Sylvia Mannah

Transport for London | Senior Adviser to the Managing Director, London Underground

11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED]@tfl.gov.uk

www.tfl.gov.uk

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We won't have results from the testing until Monday/Tuesday

NOTE: Links to attachments can be double-clicked to be accessed

From: [Howard Smith](#)
To: [Mannah Sylvia](#)
Subject: Re: Any update with your weekly updates please?
Date: 03 July 2018 18:26:27

I'm sure there is - let's discuss Thurs

Kind regards

Howard

Sent from my iPhone

On 3 Jul 2018, at 18:22, Mannah Sylvia <[REDACTED]@tfl.gov.uk> wrote:

Ok – thanks Howard – as always if there is anything I can do to help – just give me a shout!

From: Howard Smith [[mailto:\[REDACTED\]@crossrail.co.uk](mailto:[REDACTED]@crossrail.co.uk)]

Sent: 03 July 2018 18:06

To: Mannah Sylvia

Subject: Re: Any update with your weekly updates please?

Probably me if it's 'secret squirrel' - will try and delegate anything I can but try and talk tomorrow or Thursday (probably better Thursday as first outputs from programme review being discussed tomorrow afternoon).

Howard

Sent from my iPhone

On 3 Jul 2018, at 16:57, Mannah Sylvia <[REDACTED]@tfl.gov.uk> wrote:

It's the presentation that Mark wants for the meeting – who should I speak to about pulling it together.

From: Howard Smith [[mailto:\[REDACTED\]@crossrail.co.uk](mailto:[REDACTED]@crossrail.co.uk)]

Sent: 03 July 2018 13:35

To: Mannah Sylvia

Subject: Re: Any update with your weekly updates please?

Sylvia

Sorry, didn't stop by after talk with Mark. On iPhone so can't see comments - anything for me?

H

Sent from my iPhone

On 3 Jul 2018, at 11:30, Mannah Sylvia <[REDACTED]@tfl.gov.uk> wrote:

Hello,

Attached are some comments from Andy's team. I've answered two but there is an outstanding question. Can you please review it and get back to me.

Thanks,

Sylvia

From: Lucy Findlay [[mailto:\[REDACTED\]@crossrail.co.uk](mailto:[REDACTED]@crossrail.co.uk)]

Sent: 02 July 2018 17:01

To: Mannah Sylvia; Zavitz Richard; external howard Smith

Cc: Adams Simon; Wallace Andrew (London Rail); Shaunadevlin

Subject: RE: Any update with your weekly updates please?

I'll update the milestone list next week after we've been through our programme delivery board – but yes the GWML could now say 9 sep 18 if you want to change it.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

MOVING LONDON FORWARD

From: Mannah Sylvia [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]

Sent: 02 July 2018 13:39

To: Lucy Findlay; Zavitz Richard; Howard Smith

Cc: Adams Simon; Wallace Andrew (London Rail); Shauna Devlin

Subject: RE: Any update with your weekly updates please?

Thanks Lucy – I'll amend the note. Can you please review the two comments I've included in the milestones table.

NOTE: Links to attachments can be double-clicked to be accessed

Andy and Simon – I get the point for the suggested wording but I think leaving the detail will be helpful for us should we need to reference it to City Hall in the future.

Thanks,

Sylvia

From: Lucy Findlay [mailto: [REDACTED]@crossrail.co.uk]

Sent: 02 July 2018 13:08

To: Mannah Sylvia; Zavitz Richard; external howard Smith

Cc: Adams Simon; Wallace Andrew (London Rail); Shaunadevin

Subject: RE: Any update with your weekly updates please?

Thanks Sylvia

Here you go.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

MOVING LONDON FORWARD

From: Mannah Sylvia [mailto: [REDACTED]@tfl.gov.uk]

Sent: 02 July 2018 11:21

To: Zavitz Richard; Howard Smith; Lucy Findlay

Cc: Adams Simon; Wallace Andrew (London Rail); Shauna Devlin

Subject: RE: Any update with your weekly updates please?

Hi all,

Attached is the updated briefing note. Lucy, in your section, where I've made changes I'm not sure are correct, I have highlighted them. As always, a quick response with comment will be much appreciated.

Sylvia

From: Zavitz Richard

Sent: 01 July 2018 13:45

To: Mannah Sylvia

Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy

Subject: Re: Any update with your weekly updates please?

Hi Sylvia,

Also a quick update to 1.2:

1.2 We have now reached a deal with the DfT and HM Treasury on how to jointly resolve the funding shortfall. Jointly, DfT and TfL will contribute £300m of increase funding to CRL. Separately DfT have agreed additional funding of around £300m for Network Rail works.

If we think the second and third sentence are sensitive until the WMS is released, happy for them to be removed.

Thanks

Richard

From: Mannah Sylvia

Sent: Friday, June 29, 2018 5:46 PM

To: Zavitz Richard

Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy

Subject: RE: Any update with your weekly updates please?

Thanks Richard.

From: Zavitz Richard

Sent: 29 June 2018 17:36

To: Mannah Sylvia

Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith; Findlay Lucy

Subject: RE: Any update with your weekly updates please?

Hi Sylvia,

Sorry minor update to section 1.4:

1.4 The Sponsors anticipate the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication this week. Following the WMS, TfL will release a Stock Exchange announcement to inform of TfL's contribution to the additional funding. All of the media material prepared to support the announcement and

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our response will be shared with the Mayor in advance of publishing the WMS.

Thanks
Richard

From: Zavitz Richard
Sent: 29 June 2018 17:20
To: Findlay Lucy; Mannah Sylvia
Cc: Adams Simon; Wallace Andrew (London Rail); external howard Smith
Subject: RE: Any update with your weekly updates please?
Hi Sylvia,

Find below an update to the cost section. I'll seek an update separately from Simon on bullet 1.3.

Lucy – depending on the tone of the discussion today at the Readiness Board, can we include some words for the mayor around the confidence in opening of Stage 3 and how CRL are currently assessing and will report to the Sponsor Board in July? In terms of setting expectations, it may help to get some words in early. Let me know your thoughts.

1 Costs

- 1.1 CRL's costs are reported on a periodic basis and are available up to the end of Period 2 (up to 26 May 2018). The forecast for the delivery of the central section has remained at £12,723m at the end of Period 2, £211m above the available TfL Contingency.
- 1.1 The forecast cost for Network Rail's (NR) delivery of the On Network Works (ONW) remains unchanged at £2,530m, against the original budget of £2,300m. Under the Crossrail agreements, this cost overrun is a DfT held risk. NR has indicated further risks in the range of [REDACTED] with a funding request of [REDACTED] to be funded from NR contingency.
- 1.2 We have now reached a deal in principle with the DfT and HM Treasury on how to jointly resolve the funding shortfall. This requires approval by the Mayor in his capacity as Chair of the TfL Board, and a separate paper has been provided to seek that approval.
- 1.3 The Sponsors anticipate the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication this week. The WMS, joint Q&A pack prepared by DfT, TfL, CRL, and NR and TfL's reactive lines will be shared with the Mayor in advance of publishing the WMS.
- 1.4 TfL Press Team is working with Crossrail and the Department for Transport to prepare a joint media event to take place on 9 July at Tottenham Court Road station. The media event will promote the successes of the project and share the challenges remaining ahead of opening the central section in December 2018. The event will be hosted by Sir Terry Morgan and Mark Wild and attended by Heidi Alexander and the Rail Minister.

From: Lucy Findlay [mailto:[REDACTED]@crossrail.co.uk]
Sent: 29 June 2018 14:59
To: Mannah Sylvia
Cc: Zavitz Richard; Adams Simon; Wallace Andrew (London Rail); external howard Smith
Subject: RE: Any update with your weekly updates please?

Sorry for delay Sylvia – lacking inspiration this week!

Further train testing in the tunnels has taken place over the last four days. Tests included train and signalling testing using the latest software release from Bombardier and also from Siemens, as well as tests of train stopping accuracy, radio coverage and Driver CCTV[L^F1] ..

The Crossrail team is working with Siemens over the next two weeks to review the scope of work required for the railway's opening.

Station fit-out and testing activities remain ongoing. A series of "deep dive"

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completion reviews of all major contracts are taking place over the next two weeks. These will consider their completion programme, key risks and issues and readiness for handover.

The combined results of these reviews including approvals required and time to build train reliability will be considered in July and an overall assessment of preparedness for December taken.

CRL has continued to work with the DfT, Network Rail (NR) and train operators on the project critical issue of securing railway access from NR for the installation and testing of the signalling transitions to the east and west of the tunnel sections in August and early September. Positive progress is being made but not yet completely secure.

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Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] crossrail.co.uk

MOVING LONDON FORWARD

From: Mannah Sylvia [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]

Sent: 29 June 2018 14:20

To: Lucy Findlay; Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)

Subject: Any update with your weekly updates please?

Sylvia Mannah

Transport for London | Senior Adviser to the Managing Director, London Underground

11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED] tfl.gov.uk

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We won't have results from the testing until Monday/Tuesday

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From: [Mannah Sylvia](#)
To: ["Howard Smith"](#); [Findlay Lucy](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#); [Brown Andy \(Corporate Affairs\)](#)
Cc: [Shaunadevlin](#); [Wild Mark \(MD\)](#); [Clarke Phil \(ELLP\)](#)
Subject: RE: BT Mayors-Chairmans Weekly
Date: 09 July 2018 10:02:35
Attachments: [Mayors-Chairmans Weekly 090718.docx](#)

Hi Howard,

Thanks for the note. Please find it attached with some minor amends and some comments.

Thanks,

Sylvia

-----Original Message-----

From: Howard Smith [[mailto: \[REDACTED\]@crossrail.co.uk](mailto: [REDACTED]@crossrail.co.uk)]
Sent: 09 July 2018 09:01
To: Mannah Sylvia; Findlay Lucy; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon; Brown Andy (Corporate Affairs)
Cc: Shaunadevlin; Wild Mark (MD); Clarke Phil (ELLP)
Subject: BT Mayors-Chairmans Weekly

BT Draft Report attached, just gone to BT for any comments but (feels like) I spent half the weekend on emails/calls with them so should be up to date! Comments asap please.

Copied to Mark as briefing for this afternoon's call with BT.

Howard

-----Original Message-----

From: Mannah Sylvia [[mailto: \[REDACTED\]@tfl.gov.uk](mailto: [REDACTED]@tfl.gov.uk)]
Sent: 06 July 2018 15:35
To: Lucy Findlay; Howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shauna Devlin
Subject: RE: Weekly Mayor Update 2018.docx

Thanks Lucy - will amend the second one.

-----Original Message-----

From: Lucy Findlay [[mailto: \[REDACTED\]@crossrail.co.uk](mailto: [REDACTED]@crossrail.co.uk)]
Sent: 06 July 2018 15:34
To: Mannah Sylvia; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shaunadevlin
Subject: RE: Weekly Mayor Update 2018.docx

Thanks Sylvia

On comment one:
Could we say next week? YES you can

On comment two O&Ms
Is this correct? NO these are the documents that tell the IMs what a piece of kit is, how to use it and how to maintain it

Lucy

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Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
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-----Original Message-----

From: Mannah Sylvia [mailto:[REDACTED]@tfl.gov.uk]
Sent: 06 July 2018 15:18
To: Lucy Findlay; Howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shauna Devlin
Subject: RE: Weekly Mayor Update 20718.docx

Hi Lucy,

Thanks again for the note. I've made some amends and included two questions from me.

Thanks,

Sylvia

-----Original Message-----

From: Lucy Findlay [mailto:[REDACTED]@crossrail.co.uk]
Sent: 06 July 2018 14:51
To: Mannah Sylvia; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shaunadevlin
Subject: RE: Weekly Mayor Update 20718.docx

Here you go Sylvia. Once again apologies for delay.

You'll see there is a specific comment which will probably need Mark/Mike to address as it relates to what was said/unsaid at the meeting yesterday.

Lucy

Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] crossrail.co.uk

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-----Original Message-----

From: Mannah Sylvia [mailto:[REDACTED]@tfl.gov.uk]
Sent: 06 July 2018 12:25
To: Lucy Findlay; Howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shauna Devlin
Subject: RE: Weekly Mayor Update 20718.docx

Gentle reminder of the deadline :)

-----Original Message-----

From: Mannah Sylvia
Sent: 04 July 2018 18:38
To: Findlay Lucy; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Hughes David (Director of Strategy and Network Development); Price Amanda; Tucker John; Shaunadevlin
Subject: Weekly Mayor Update 20718.docx

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Hi all,

Attached is the final version of this week's note which has just been shared with City Hall.

Can I please ask you to send me your updates for the next version by midday Friday.

Thanks,

Sylvia

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To: [Mannah Sylvia](#); [Findlay Lucy](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#); [Brown Andy \(Corporate Affairs\)](#)
Cc: [Shaunadevlin](#); [Wild Mark \(MD\)](#); [Clarke Phil \(ELLP\)](#)
Subject: RE: BT Mayors-Chairmans Weekly
Date: 09 July 2018 11:41:27
Attachments: [Mayors-Chairmans Weekly 090718 FINAL.docx](#)

Incorporating your comments (some deletions) and comments (more extensive than usual) from BT.

Howard

-----Original Message-----

From: Mannah Sylvia [[mailto: \[REDACTED\]@tfl.gov.uk](mailto: [REDACTED]@tfl.gov.uk)]
Sent: 09 July 2018 10:03
To: Howard Smith; Lucy Findlay; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon; Brown Andy (Corporate Affairs)
Cc: Shauna Devlin; Wild Mark (MD); Phil Clarke - TfL
Subject: RE: BT Mayors-Chairmans Weekly

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Howard

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Lucy

Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
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From: [Mannah Sylvia](#)
To: ["Howard Smith"](#); [Findlay Lucy](#); [Brown Andy \(Corporate Affairs\)](#); [Adams Simon](#)
Cc: [Clarke Phil \(ELLP\)](#); [Keane Kate](#); [Doyne Stephanie](#)
Subject: RE: BT Weekly
Date: 29 June 2018 15:00:43
Attachments: [Mayors-Chairmans Weekly 020718 \(2\).docx](#)

Hi Howard,

Many thanks for this. Attached is the briefing note with some amends and comments from me.

Have a great weekend.

Sylvia

From: Howard Smith [mailto:██████████@crossrail.co.uk]

Sent: 29 June 2018 12:05

To: Findlay Lucy; Mannah Sylvia; Brown Andy (Corporate Affairs); Adams Simon

Cc: Clarke Phil (ELLP)

Subject: BT Weekly

Draft report attached, comments by Monday morning latest please.

Howard

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From: [Howard Smith](#)
To: [Mannah Sylvia](#); [Findlay Lucy](#); [Brown Andy \(Corporate Affairs\)](#); [Adams Simon](#)
Cc: [Clarke Phil \(ELLP\)](#); [Keane Kate](#); [Doyne Stephanie](#)
Subject: RE: BT Weekly
Date: 02 July 2018 12:32:33
Attachments: [Mavors-Chairmans Weekly 020718 \(FINAL\).docx](#)

Final Report attached.

1. All drafting included.
2. 51 units produced
3. Re comments (for which I haven't changed the text)
4.
 - a. Suggest don't list out examples this week. For info they are mix of things from air-con to dragging brakes (which sounds more exciting than it is) but most of the improvements will come from software mods
 - b. It's Siemens analysis of their log data that will allow them and BT to conclude whether the issue is with the BT or Siemens software. The on train CBTC signalling kit is effectively a 'black box' to BT who need Siemens to provide diagnosis.
 - c. I believe 29th June was met.

Kind regards

Howard

From: Mannah Sylvia [mailto:██████████@tfl.gov.uk]
Sent: 29 June 2018 15:01
To: Howard Smith; Lucy Findlay; Brown Andy (Corporate Affairs); Adams Simon
Cc: Phil Clarke - TfL; Keane Kate; Doyne Stephanie
Subject: RE: BT Weekly

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Sylvia

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From: [Lucy Findlay](#)
To: [Adams Simon](#)
Cc: [Mannah Sylvia](#)
Subject: RE: CR1 On Network Costs
Date: 20 July 2018 15:19:22

It's the tenders for the stations mentioned in the Mayor's weekly briefings Acton Mainline, Ealing Broadway, West Ealing, Southall, Hayes & Harlington and West Drayton

Will we get to see the note? it would be helpful to know what he's being briefed on in advance of the meeting on Thursday.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] [crossrail.co.uk](#))

MOVING LONDON FORWARD

From: Adams Simon [mailto:[REDACTED]@tfl.gov.uk]

Sent: 20 July 2018 15:13

To: Lucy Findlay

Cc: Mannah Sylvia

Subject: FW: CR1 On Network Costs

Lucy,

Could you let Sylvia know?

S

From: Mannah Sylvia

Sent: 20 July 2018 15:12

To: Adams Simon

Cc: Hughes David (Director of Strategy and Network Development)

Subject: RE: CR1 On Network Costs

Thanks Simon – what are the stations they issued the tender for please?

From: Adams Simon

Sent: 20 July 2018 15:06

To: Mannah Sylvia

Cc: Hughes David (Director of Strategy and Network Development)

Subject: CR1 On Network Costs

Sylvia,

David asked that a drop you a paragraph a briefing note to the Mayor on the cost of the surface stations. I am trying to get more detail but in its absence we might say:

Network Rail have recently received revised tenders for the Western Stations. They have yet to conclude the evaluation process but have estimated a funding shortfall of £71m as a result of the tenders being higher than budget. CRL are seeking further detail.

Regards,

Simon Adams | Head of Commercial

Crossrail 2, Transport for London

Tel: [REDACTED] Auto: [REDACTED] E: A: [REDACTED]@tfl.gov.uk

4th floor, South Wing, 55 Broadway, London SW1H 0BD



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From: [Mannah Sylvia](#)
To: ["Howard Smith"](#); [Findlay Lucy](#); [Zavitz Richard](#); [Brown Andy \(Corporate Affairs\)](#); [Adams Simon](#)
Cc: [Wild Mark \(MD\)](#)
Subject: RE: Mayor's-Chairman's Weekly
Date: 16 July 2018 09:16:22
Attachments: [Mayors-Chairmans Weekly 160718.docx](#)

Howard,
Thanks for the note. Please find it attached with some minor amends and a comment.
Thanks,
Sylvia

From: Howard Smith [mailto:██████████@crossrail.co.uk]
Sent: 13 July 2018 19:13
To: Mannah Sylvia; Findlay Lucy; Zavitz Richard; Brown Andy (Corporate Affairs); Adams Simon
Cc: Wild Mark (MD)
Subject: Mayor's-Chairman's Weekly
Usual Friday Draft. Any comments Monday morning please.
Good weekend
Howard

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From: [Howard Smith](#)
To: [Mannah Sylvia](#); [Findlay Lucy](#); [Zavitz Richard](#); [Brown Andy \(Corporate Affairs\)](#); [Adams Simon](#)
Cc: [Wild Mark \(CEO Crossrail\)](#)
Subject: RE: Mayor's-Chairman's Weekly
Date: 16 July 2018 18:10:57
Attachments: [Mavors-Chairmans Weekly 160718 Final.docx](#)

Sylvia,

Final version attached. Accepts your changes. Only change from BT is to delete the specifics of the two fault modes (which I'm OK with as they were the ones who added them in last week).

Re your comment about effect on project of [REDACTED]

When will we get assurance to run more on NR, two stages, derogation with 7.2.1.3 due 31st July (delayed from 17th July, hence our concern) and then either interim or full approval for 7.2.2 which could be Sept/Oct (earlier the more incentivised BT are to do so).

Howard

From: Mannah Sylvia [mailto:[REDACTED]@tfl.gov.uk]
Sent: 16 July 2018 09:16
To: Howard Smith; Lucy Findlay; Zavitz Richard; Brown Andy (Corporate Affairs); Adams Simon
Cc: Wild Mark (MD)
Subject: RE: Mayor's-Chairman's Weekly

Howard,

Thanks for the note. Please find it attached with some minor amends and a comment.

Thanks,

Sylvia

From: Howard Smith [mailto:[REDACTED]@crossrail.co.uk]
Sent: 13 July 2018 19:13
To: Mannah Sylvia; Findlay Lucy; Zavitz Richard; Brown Andy (Corporate Affairs); Adams Simon
Cc: Wild Mark (MD)
Subject: Mayor's-Chairman's Weekly
Usual Friday Draft. Any comments Monday morning please.

Good weekend

Howard

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NOTE: Links to attachments can be double-clicked to be accessed

From: [Doyne Stephanie](#)
To: [Erica Walker](#); [Keane Kate](#)
Cc: [Brown Andy \(Corporate Affairs\)](#); [Claire Hamilton](#); [Steer Tim](#)
Subject: RE: TfL Restricted - Weekly progress update on Crossrail
Date: 12 July 2018 14:10:34
Attachments: [Weekly Mayor Update 090718.docx](#)

Hi Erica,
Please see attached.
Apologies for the delay in sending.
Kind regards
Stephanie

From: Erica Walker [mailto: [REDACTED]@london.gov.uk]
Sent: 12 July 2018 14:03
To: Keane Kate; Doyne Stephanie
Cc: Brown Andy (Corporate Affairs); Claire Hamilton; Steer Tim
Subject: RE: TfL Restricted - Weekly progress update on Crossrail
Hi Kate – any update on this please?
Many thanks
Erica

From: Keane Kate [mailto: [REDACTED]@tfl.gov.uk]
Sent: 10 July 2018 17:25
To: Erica Walker ; Doyne Stephanie
Cc: Andrew J. Brown ; Claire Hamilton ; Tim Steer
Subject: RE: TfL Restricted - Weekly progress update on Crossrail
Hi Erica
We have a note but it needs to be signed off by Mike – he is back in the office tomorrow. As soon as he reviews it, I'll let you know.
Thanks and apologies
Kate

From: Erica Walker [mailto: [REDACTED]@london.gov.uk]
Sent: 10 July 2018 17:22
To: Doyne Stephanie
Cc: Brown Andy (Corporate Affairs); Keane Kate; Claire Hamilton; Steer Tim
Subject: Re: TfL Restricted - Weekly progress update on Crossrail
Hi Stephanie – are we getting the usual weekly update today?
Many thanks
Erica

From: Doyne Stephanie < [REDACTED]@tfl.gov.uk >
Date: Tuesday, 3 July 2018 at 17:04
To: Erica Walker < [REDACTED]@london.gov.uk >
Cc: Brown Andy < [REDACTED]@tube.tfl.gov.uk >, Keane Kate < [REDACTED]@tfl.gov.uk >, Claire Hamilton < [REDACTED]@london.gov.uk >, Tim Steer < [REDACTED]@london.gov.uk >
Subject: RE: TfL Restricted - Weekly progress update on Crossrail
Hi Erica,
It's currently with Mike for review. We should hopefully be able to send you something shortly.
Kind regards
Stephanie

From: Erica Walker [mailto: [REDACTED]@london.gov.uk]
Sent: 03 July 2018 16:47
To: Doyne Stephanie

NOTE: Links to attachments can be double-clicked to be accessed

Cc: Brown Andy (Corporate Affairs); Keane Kate; Claire Hamilton; Steer Tim

Subject: Re: TfL Restricted - Weekly progress update on Crossrail

Hi Stephanie,

Can I check if we will be getting the weekly Crossrail update shortly?

Many thanks

Erica

From: Doyne Stephanie <[REDACTED]@tfl.gov.uk>

Date: Wednesday, 27 June 2018 at 13:52

To: Tim Steer <[REDACTED]@london.gov.uk>, Claire Hamilton

<[REDACTED]@london.gov.uk>, Erica Walker <[REDACTED]@london.gov.uk>

Cc: Brown Andy <[REDACTED]@tube.tfl.gov.uk>, Keane Kate <[REDACTED]@tfl.gov.uk>

Subject: TfL Restricted - Weekly progress update on Crossrail

Hi all,

Please find attached this week's update on the Elizabeth line.

Kind Regards

Stephanie

Stephanie Doyne

Corporate Affairs Manager | Corporate Affairs

Phone: [REDACTED] (auto [REDACTED] | Mobile: [REDACTED])

11th floor (Y8), Palestra, 197 Blackfriars Road, London SE1 8NJ |

Email: [REDACTED]@tfl.gov.uk

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From: [Erica Walker](#)
To: [Keane Kate](#); [Doyne Stephanie](#)
Cc: [Brown Andy \(Corporate Affairs\)](#); [Claire Hamilton](#); [Steer Tim](#)
Subject: Re: TfL Restricted - Weekly progress update on Crossrail
Date: 03 July 2018 18:45:04

Okay thanks for the update

From: Keane Kate
Date: Tuesday, 3 July 2018 at 17:50
To: Doyne Stephanie , Erica Walker
Cc: Brown Andy , Claire Hamilton , Tim Steer
Subject: RE: TfL Restricted - Weekly progress update on Crossrail

Erica

Mike will review tomorrow morning – apologies. Will get this over to you ASAP tomorrow.

Thanks

Kate

From: Doyne Stephanie
Sent: 03 July 2018 17:04
To: Erica Walker
Cc: Brown Andy (Corporate Affairs); Keane Kate; Claire Hamilton; Steer Tim
Subject: RE: TfL Restricted - Weekly progress update on Crossrail

Hi Erica,

It's currently with Mike for review. We should hopefully be able to send you something shortly.

Kind regards

Stephanie

From: Erica Walker [mailto:██████████@london.gov.uk]
Sent: 03 July 2018 16:47
To: Doyne Stephanie
Cc: Brown Andy (Corporate Affairs); Keane Kate; Claire Hamilton; Steer Tim
Subject: Re: TfL Restricted - Weekly progress update on Crossrail

Hi Stephanie,

Can I check if we will be getting the weekly Crossrail update shortly?

Many thanks

Erica

From: Doyne Stephanie
Date: Wednesday, 27 June 2018 at 13:52
To: Tim Steer , Claire Hamilton , Erica Walker
Cc: Brown Andy , Keane Kate
Subject: TfL Restricted - Weekly progress update on Crossrail

Hi all,

Please find attached this week's update on the Elizabeth line.

Kind Regards

Stephanie

Stephanie Doyne

Corporate Affairs Manager | Corporate Affairs

Phone: ██████████ (auto ██████████ | Mobile: ██████████
11th floor (Y8), Palestra, 197 Blackfriars Road, London SE1 8NJ |

Email: ██████████ [tfl.gov.uk](mailto:██████████@tfl.gov.uk)

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From: [Mannah Sylvia](#)
To: [Keane Kate](#)
Cc: [Brown Andy \(Corporate Affairs\)](#)
Subject: RE: TfL Restricted: Weekly Mayor Update 090718
Date: 09 July 2018 17:23:58
Attachments: [Weekly Mayor Update 090718.docx](#)

Kate,
Thanks again for the comments. I've updated the note – thanks for spotting the RAG – wording has been amended and the RAG from red to amber.
Thanks,
Sylvia

From: Keane Kate
Sent: 09 July 2018 15:43
To: Mannah Sylvia
Cc: Brown Andy (Corporate Affairs)
Subject: TfL Restricted: Weekly Mayor Update 090718
Thanks Sylvia – I just have a few comments as tracked in the attached.
Thanks
Kate

From: Mannah Sylvia
Sent: 09 July 2018 14:18
To: Keane Kate
Subject: Weekly Mayor Update 090718
Hi Kate,
The current version of this week's note is attached. I need to speak to Mark about Lucy's comment but let me know if you have any.
Thanks,
Sylvia
[Sylvia Mannah](#)
Transport for London | Senior Adviser to the Managing Director, London Underground
11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ
Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)
www.tfl.gov.uk

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From: [Brown Andy \(Corporate Affairs\)](#)
To: [Mannah Sylvia](#); [Keane Kate](#); [Doyne Stephanie](#)
Subject: RE: TfL Restricted: Weekly Mayor Update 090718
Date: 12 July 2018 13:42:21
Attachments: [Weekly Mayor Update 090718.docx](#)

Just got this back from Mike

He has reviewed the attached and is happy for it to go over to the Mayor

Sylvia - two things to note please:

[1] The attached is slightly updated since the one you sent earlier, only in that we have made the RAG text consistently white and black on red/green and yellow backgrounds respectively)

[2] Mike emphasised Mark needs to have para 2.3 in mind when he talks at this afternoon's meeting

Steph - I've saved it in the normal folder. Please can you send over to City Hall as usual?

Thanks

Andy

From: Mannah Sylvia
Sent: 12 July 2018 09:45
To: Keane Kate
Cc: Brown Andy (Corporate Affairs); Doyne Stephanie
Subject: RE: TfL Restricted: Weekly Mayor Update 090718
Thanks Kate – I wasn't suggesting that Mark would not attend 😊

From: Keane Kate
Sent: 12 July 2018 09:45
To: Mannah Sylvia
Cc: Brown Andy (Corporate Affairs); Doyne Stephanie
Subject: Re: TfL Restricted: Weekly Mayor Update 090718

Today's meeting is just for Mike, Mark and Simon K to attend under AOB - not Crossrail attendees.

It's still in everyone's diary as the extended time to discuss Crossrail- they might not need all the time but it's still expected that Mark should attend.

There will be a separate meeting arranged for next week with Mark, Terry, Mike, Simon Wright etc.

Thanks

Kate

Sent from my iPhone

On 12 Jul 2018, at 09:37, Mannah Sylvia <[\[redacted\]](#)> wrote:

Kate,

The extension one has been cancelled because the info won't be ready for today – David B emailed Mark on Monday and what David said is that 'we won't invite them in this week' (I assume CRL) and that they can confirm today whether next week still makes sense and then get it arranged.

Thanks,

Sylvia

From: Keane Kate

NOTE: Links to attachments can be double-clicked to be accessed

Sent: 12 July 2018 09:30

To: Mannah Sylvia

Cc: Brown Andy (Corporate Affairs); Doyne Stephanie

Subject: Re: TfL Restricted: Weekly Mayor Update 090718

Yes he is needed - if he's there for 3.30 that should be fine. They've extended the meeting to 16.15 to discuss Crossrail

Thanks

Kate

Sent from my iPhone

On 12 Jul 2018, at 09:18, Mannah Sylvia <[REDACTED]@tfl.gov.uk> wrote:

Ok – thanks Kate. Can I also confirm that Mark's needed at today's Mayor's meeting?

From: Keane Kate

Sent: 12 July 2018 09:18

To: Mannah Sylvia

Cc: Brown Andy (Corporate Affairs); Doyne Stephanie

Subject: Re: TfL Restricted: Weekly Mayor Update 090718

Hi Sylvia

No - not yet. Waiting Mike's sign off (he was on leave Mon and Tues).

Will let you know as soon as he reviews/signs off.

Thanks

Kate

Sent from my iPhone

On 12 Jul 2018, at 09:12, Mannah Sylvia <[REDACTED]@tfl.gov.uk> wrote:

Hello – can I check if the note has been issued?

From: Keane Kate

Sent: 09 July 2018 17:43

To: Mannah Sylvia

Cc: Brown Andy (Corporate Affairs); Doyne Stephanie

Subject: RE: TfL Restricted: Weekly Mayor Update 090718

Thanks Sylvia

Andy – in terms of sign-off by Mike, how do you want to approach this given that he is on leave until

Wednesday?

Kate

From: Mannah Sylvia

Sent: 09 July 2018 17:24

To: Keane Kate

Cc: Brown Andy (Corporate Affairs)

Subject: RE: TfL Restricted: Weekly Mayor Update 090718

Kate,

Thanks again for the comments. I've updated the note – thanks for spotting the RAG – wording has been amended and the RAG from red to amber.

Thanks,

Sylvia

NOTE: Links to attachments can be double-clicked to be accessed

From: Keane Kate
Sent: 09 July 2018 15:43
To: Mannah Sylvia
Cc: Brown Andy (Corporate Affairs)
Subject: TfL Restricted: Weekly Mayor Update 090718
Thanks Sylvia – I just have a few comments as tracked in the attached.
Thanks
Kate

From: Mannah Sylvia
Sent: 09 July 2018 14:18
To: Keane Kate
Subject: Weekly Mayor Update 090718
Hi Kate,
The current version of this week's note is attached. I need to speak to Mark about Lucy's comment but let me know if you have any.
Thanks,
Sylvia
Sylvia Mannah
Transport for London | Senior Adviser to the Managing Director, London Underground
11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ
Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)
www.tfl.gov.uk

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From: [Tim Steer](#)
To: [Keane Kate](#)
Cc: [Claire Hamilton](#); [Erica Walker](#); [Doyne Stephanie](#); [Brown Andy \(Corporate Affairs\)](#)
Subject: Re: TfL Restricted: Weekly update on Crossrail/Elizabeth line
Date: 04 July 2018 18:45:27

Thanks – I've sent on.

Tim

From: Keane Kate

Date: Wednesday, 4 July 2018 at 18:25

To: Tim Steer

Cc: Claire Hamilton , Erica Walker , Doyne Stephanie , Brown Andy

Subject: TfL Restricted: Weekly update on Crossrail/Elizabeth line

Tim

As discussed, please see attached the weekly update note on Crossrail/Elizabeth line.

Thanks

Kate

Kate Keane

Business Development and Governance Manager | Corporate Affairs

Phone: [REDACTED] (auto [REDACTED] | Mobile: [REDACTED])

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From: [Mannah Sylvia](#)
To: [Keane Kate](#)
Cc: [Doyne Stephanie](#)
Subject: Re: Weekly Mayor Update 20718
Date: 04 July 2018 13:45:28

Thanks, I'll give Mark this version

Sent from my iPhone

On 4 Jul 2018, at 13:43, Keane Kate <[\[REDACTED\]](#)> wrote:

For info – see attached. Mike is ok with this (he only made a minor amendment to section 3.4 – instead of saying 'The WMS' it now reads 'The statement'). He wants to bring it to the Heidi 1:1 meeting this afternoon so I will hold off sending it until it has been discussed there. I will update Erica etc.

Thanks

Kate

From: Mannah Sylvia
Sent: 04 July 2018 13:24
To: Keane Kate; Doyne Stephanie
Subject: RE: Weekly Mayor Update 20718

Ok – thanks.

From: Keane Kate
Sent: 04 July 2018 13:15
To: Mannah Sylvia; Doyne Stephanie
Subject: RE: Weekly Mayor Update 20718
[It hasn't – still with Mike for review.....](#)

From: Mannah Sylvia
Sent: 04 July 2018 13:14
To: Keane Kate; Doyne Stephanie
Subject: Weekly Mayor Update 20718

If it hasn't gone already – 2.1 has been updated.

NOTE: Links to attachments can be double-clicked to be accessed

From: [Doyne Stephanie](#)
To: [Mannah Sylvia](#); [Keane Kate](#)
Subject: RE: Weekly Mayor Update 20718
Date: 03 July 2018 11:21:14
Attachments: [Weekly Mayor Update 030718 - SD comments.docx](#)

Hi Sylvia,
A few comments from me.
Kind regards
Stephanie

From: Mannah Sylvia
Sent: 02 July 2018 17:46
To: Keane Kate
Cc: Doyne Stephanie
Subject: RE: Weekly Mayor Update 20718

Kate,
Version is attached with the comments taken off.
Thanks,
Sylvia

From: Keane Kate
Sent: 02 July 2018 13:50
To: Mannah Sylvia
Cc: Doyne Stephanie
Subject: RE: Weekly Mayor Update 20718
Thanks Sylvia – will let you know of any comments
Kate

From: Mannah Sylvia
Sent: 02 July 2018 13:42
To: Keane Kate
Cc: Doyne Stephanie
Subject: Weekly Mayor Update 20718

Hi Kate,
Attached is the current draft of this week's briefing. I'm waiting for Lucy to address the two comments but the note is practically done but do let me know if you have any comments.

Thanks,
Sylvia

[Sylvia Mannah](#)

[Transport for London](#) | Senior Adviser to the Managing Director, London Underground
11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)
www.tfl.gov.uk

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From: [Mannah Sylvia](#)
To: [Keane Kate](#)
Cc: [Doyne Stephanie](#)
Subject: RE: Weekly Mayor Update 20718
Date: 02 July 2018 17:46:11
Attachments: [Weekly Mayor Update 20718.docx](#)

Kate,
Version is attached with the comments taken off.
Thanks,
Sylvia

From: Keane Kate
Sent: 02 July 2018 13:50
To: Mannah Sylvia
Cc: Doyne Stephanie
Subject: RE: Weekly Mayor Update 20718
Thanks Sylvia – will let you know of any comments
Kate

From: Mannah Sylvia
Sent: 02 July 2018 13:42
To: Keane Kate
Cc: Doyne Stephanie
Subject: Weekly Mayor Update 20718

Hi Kate,
Attached is the current draft of this week's briefing. I'm waiting for Lucy to address the two comments but the note is practically done but do let me know if you have any comments.

Thanks,
Sylvia

[Sylvia Mannah](#)

[Transport for London](#) | Senior Adviser to the Managing Director, London Underground
11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED] [tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)
www.tfl.gov.uk

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From: [Howard Smith](#)
To: [Mannah Sylvia](#)
Cc: [Findlay Lucy](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#); [Shaunadevlin](#)
Subject: Re: Weekly Mayor Update 20718.docx
Date: 06 July 2018 19:00:51

Sylvia,

I've been unusually pressed for time today even by my standards but real reason the update isn't ready is that I'm waiting an updated programme from Bombardier. We stamped our feet last night and got cross on the basis that we'd had various excuses over the last week (essentially the PM is saying it depends on Siemens software programme and whiles that's partly true its circular and not a reason to have an update vs baseline).

Called this evening by Per Allmer (BT VP Europe etc our 'normal' Director level contact) and programme promised with us by lunchtime tomorrow. I think they'll hit this as we have a call with their Chairman Monday.

Probably making it sound over dramatic but seems to be limited point in filing a draft today when the only key issues from previous week were programme for 7.2.2 and 7.3 so will have it with you Monday morning.

Kind regards and a very good weekend to all

Howard

Sent from my iPad

> On 6 Jul 2018, at 12:25, Mannah Sylvia <[REDACTED]@tfl.gov.uk> wrote:

>

> Gentle reminder of the deadline :)

>

> -----Original Message-----

> From: Mannah Sylvia

> Sent: 04 July 2018 18:38

> To: Findlay Lucy; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon

> Cc: Hughes David (Director of Strategy and Network Development); Price Amanda; Tucker John;

> Shaunadevlin

> Subject: Weekly Mayor Update 20718.docx

>

> Hi all,

>

> Attached is the final version of this week's note which has just been shared with City Hall.

>

> Can I please ask you to send me your updates for the next version by midday Friday.

>

>

> Thanks,

>

> Sylvia

>

NOTE: Links to attachments can be double-clicked to be accessed

From: [Mannah Sylvia](#)
To: [Findlay Lucy](#); [external howard Smith](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#)
Cc: [Shaunadevlin](#)
Subject: RE: Weekly Mayor Update 20718.docx
Date: 06 July 2018 15:18:17
Attachments: [Weekly Mayor Update 090718.docx](#)

Hi Lucy,

Thanks again for the note. I've made some amends and included two questions from me.

Thanks,

Sylvia

-----Original Message-----

From: Lucy Findlay [[mailto: \[REDACTED\]@crossrail.co.uk](mailto: [REDACTED]@crossrail.co.uk)]
Sent: 06 July 2018 14:51
To: Mannah Sylvia; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shaunadevlin
Subject: RE: Weekly Mayor Update 20718.docx

Here you go Sylvia. Once again apologies for delay.

You'll see there is a specific comment which will probably need Mark/Mike to address as it relates to what was said/unsaid at the meeting yesterday.

Lucy

Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

MOVING LONDON FORWARD

-----Original Message-----

From: Mannah Sylvia [[mailto: \[REDACTED\]@tfl.gov.uk](mailto: [REDACTED]@tfl.gov.uk)]
Sent: 06 July 2018 12:25
To: Lucy Findlay; Howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shauna Devlin
Subject: RE: Weekly Mayor Update 20718.docx

Gentle reminder of the deadline :)

-----Original Message-----

From: Mannah Sylvia
Sent: 04 July 2018 18:38
To: Findlay Lucy; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Hughes David (Director of Strategy and Network Development); Price Amanda; Tucker John; Shaunadevlin
Subject: Weekly Mayor Update 20718.docx

Hi all,

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Can I please ask you to send me your updates for the next version by midday Friday.

NOTE: Links to attachments can be double-clicked to be accessed

Thanks,

Sylvia

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From: [Mannah Sylvia](#)
To: [Findlay Lucy](#); [external howard Smith](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#)
Cc: [Shaunadevlin](#)
Subject: RE: Weekly Mayor Update 20718.docx
Date: 06 July 2018 14:55:06

Thanks Lucy and much appreciated as always. I'll speak to Mark about the comment and what was discussed at the meeting.

Thanks,

Sylvia

-----Original Message-----

From: Lucy Findlay [[mailto: \[REDACTED\]@crossrail.co.uk](mailto: [REDACTED]@crossrail.co.uk)]
Sent: 06 July 2018 14:51
To: Mannah Sylvia; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shaunadevlin
Subject: RE: Weekly Mayor Update 20718.docx

Here you go Sylvia. Once again apologies for delay.

You'll see there is a specific comment which will probably need Mark/Mike to address as it relates to what was said/unsaid at the meeting yesterday.

Lucy

Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

MOVING LONDON FORWARD

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From: [Lucy Findlay](#)
To: [Mannah Sylvia](#); [external howard Smith](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#)
Cc: [Shaunadevlin](#)
Subject: RE: Weekly Mayor Update 20718.docx
Date: 06 July 2018 14:51:24
Attachments: [Weekly Mayor Update xx0718.docx](#)

Here you go Sylvia. Once again apologies for delay.

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Lucy

Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] crossrail.co.uk

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From: [Zavitz Richard](#)
To: [Mannah Sylvia](#); [Findlay Lucy](#); [external howard Smith](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#)
Cc: [Shaunadevlin](#)
Subject: RE: Weekly Mayor Update 20718.docx
Date: 06 July 2018 12:32:40

Hi Sylvia,
Cost update below:

I Costs

- I.1 CRL's costs are reported on a periodic basis and are available up to the end of Period 2 (up to 26 May 2018). The forecast for the delivery of the central section has remained at £12,723m at the end of Period 2, £211m above the available TfL Contingency.
- I.2 The forecast cost for Network Rail's (NR) delivery of the On Network Works (ONW) remains unchanged at £2,530m, against the original budget of £2,300m. Under the Crossrail agreements, this cost overrun is a DfT held risk. NR has indicated further risks in the range of [REDACTED] with a funding request of [REDACTED] to be funded from NR contingency.
- I.3 TfL have now reached a deal with the DfT and HM Treasury on how to jointly resolve the funding shortfall. Together with the DfT, TfL will contribute to the £300m of additional funding to CRL for the project. Separately, the DfT have agreed additional funding of around £300m for Network Rail's works.
- I.4 The Sponsors expect the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication. The DfT are working with the Rail Minister and Special Political Advisors to identify a time to submit the WMS to align with other government announcements. We will be informed of the publication date in advance.

Thanks
Richard

-----Original Message-----

From: Mannah Sylvia
Sent: 06 July 2018 12:25
To: Findlay Lucy; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shaunadevlin
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Thanks,
Sylvia

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To: [Findlay Lucy](#); [external howard Smith](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#)
Cc: [Shaunadevlin](#)
Subject: RE: Weekly Mayor Update 20718.docx
Date: 06 July 2018 15:34:59

Thanks Lucy - will amend the second one.

-----Original Message-----

From: Lucy Findlay [[mailto:\[REDACTED\]@crossrail.co.uk](mailto:[REDACTED]@crossrail.co.uk)]
Sent: 06 July 2018 15:34
To: Mannah Sylvia; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shaunadevlin
Subject: RE: Weekly Mayor Update 20718.docx

Thanks Sylvia

On comment one:
Could we say next week? YES you can

On comment two O&Ms
Is this correct? NO these are the documents that tell the IMs what a piece of kit is, how to use it and how to maintain it

Lucy

Lucy Findlay | Chief of Staff
Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ
DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

MOVING LONDON FORWARD

-----Original Message-----

From: Mannah Sylvia [[mailto:\[REDACTED\]@tfl.gov.uk](mailto:[REDACTED]@tfl.gov.uk)]
Sent: 06 July 2018 15:18
To: Lucy Findlay; Howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shauna Devlin
Subject: RE: Weekly Mayor Update 20718.docx

Hi Lucy,

Thanks again for the note. I've made some amends and included two questions from me.

Thanks,

Sylvia

-----Original Message-----

From: Lucy Findlay [[mailto:\[REDACTED\]@crossrail.co.uk](mailto:[REDACTED]@crossrail.co.uk)]
Sent: 06 July 2018 14:51
To: Mannah Sylvia; external howard Smith; Zavitz Richard; Wallace Andrew (London Rail); Adams Simon
Cc: Shaunadevlin
Subject: RE: Weekly Mayor Update 20718.docx

Here you go Sylvia. Once again apologies for delay.

You'll see there is a specific comment which will probably need Mark/Mike to address as it relates to what was

said/unsaid at the meeting yesterday.

Lucy

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Can I please ask you to send me your updates for the next version by midday Friday.

Thanks,

Sylvia

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From: [Keane Kate](#)
To: [Mannah Sylvia](#); [Doyne Stephanie](#)
Subject: RE: Weekly Mayor Update 20718
Date: 04 July 2018 13:43:56
Attachments: [Weekly Mayor Update 20718 v4.docx](#)

For info – see attached. Mike is ok with this (he only made a minor amendment to section 3.4 – instead of saying ‘The WMS’ it now reads ‘The statement’).

He wants to bring it to the Heidi 1:1 meeting this afternoon so I will hold off sending it until it has been discussed there. I will update Erica etc.

Thanks

Kate

From: Mannah Sylvia
Sent: 04 July 2018 13:24
To: Keane Kate; Doyne Stephanie
Subject: RE: Weekly Mayor Update 20718
Ok – thanks.

From: Keane Kate
Sent: 04 July 2018 13:15
To: Mannah Sylvia; Doyne Stephanie
Subject: RE: Weekly Mayor Update 20718
It hasn't – still with Mike for review.....

From: Mannah Sylvia
Sent: 04 July 2018 13:14
To: Keane Kate; Doyne Stephanie
Subject: Weekly Mayor Update 20718
If it hasn't gone already – 2.1 has been updated.

NOTE: Links to attachments can be double-clicked to be accessed

From: [Doyne Stephanie](#)
To: [Mannah Sylvia](#)
Subject: RE: Weekly Mayor Update 160718
Date: 17 July 2018 11:08:07

This doesn't really give an accurate picture of what's going on with the programme. Also 1.1 still has text saying for Howard to update it.....

Kind regards

Stephanie

From: Mannah Sylvia
Sent: 17 July 2018 09:30
To: Doyne Stephanie
Subject: Weekly Mayor Update 160718
There you go 😊

NOTE: Links to attachments can be double-clicked to be accessed

From: [Mannah Sylvia](#)
To: [Zavitz Richard](#); [Findlay Lucy](#); [Adams Simon](#); [Wallace Andrew \(London Rail\)](#)
Cc: [external howard Smith](#)
Subject: RE: Weekly note
Date: 17 July 2018 16:04:54
Attachments: [Weekly Mayor Update 160718.docx](#)

Hi all,

Attached is the current version of the note. Feedback from Andy's team is that it doesn't really reflect an accurate picture of what the challenges are. Can you please have another look for me – sorry!

Thanks,
Sylvia

From: Zavitz Richard
Sent: 12 July 2018 18:02
To: Findlay Lucy; Mannah Sylvia; external howard Smith; Adams Simon; Wallace Andrew (London Rail)
Subject: RE: Weekly note

Hi Sylvia,

No further update on the cost section, except as flagged by Andy:

3.3 The Sponsors expect the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication. The DfT are working to ensure the details of the WMS contain the most up to date information and will update Parliament as soon as possible.

In the following report we'll be able to update the costs for Period 3.

Thanks
Richard

From: Lucy Findlay [mailto: [REDACTED]@crossrail.co.uk]
Sent: 12 July 2018 17:10
To: Mannah Sylvia; external howard Smith; Adams Simon; Zavitz Richard; Wallace Andrew (London Rail)
Subject: RE: Weekly note

Hi Sylvia

As mentioned I'm away Friday and Monday so please find attached a first go.

The call with JST and Sponsors tomorrow morning may throw up some additional issues to profile.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED]@crossrail.co.uk

MOVING LONDON FORWARD

From: Mannah Sylvia [mailto: [REDACTED]@tfl.gov.uk]
Sent: 12 July 2018 14:14
To: Lucy Findlay; Howard Smith; Adams Simon; Zavitz Richard; Wallace Andrew (London Rail)
Cc: Hughes David (Director of Strategy and Network Development); Price Amanda; Shauna Devlin
Subject: Weekly note

Hi all,

Attached is the final version of this week's note which has been shared with City Hall. Only changes are to the consistency of the colour of the RAG text.

Thanks,
Sylvia

[Sylvia Mannah](#)

Transport for London | Senior Adviser to the Managing Director, London Underground
11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

Tel: [REDACTED] Ext: [REDACTED] Mob: [REDACTED] | E-mail: [REDACTED]@tfl.gov.uk

www.tfl.gov.uk

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From: [Zavitz Richard](#)
To: [Mannah Sylvia](#)
Subject: RE: Weekly note
Date: 16 July 2018 10:25:35

Hi Sylvia,

This came up on the weekly call. Simon Wright confirmed that they are having productive sessions with Siemens leadership, though confirmed that finding additional resources will be a challenge.

Suggest adding to end of paragraph:

CRL will continue to engage with Siemens leadership team to ensure prioritisation of the project, though finding additional resources remains a challenge.

I. I The senior level review with Siemens last week reviewed the scope and schedule of their installation and testing required for the railway's opening. Crossrail Ltd (CRL Board) reiterated its requirement for greater resources to be mobilised by Siemens and prioritisation of the project by the company.

Hope this helps.

Richard

From: Mannah Sylvia
Sent: 16 July 2018 09:19
To: Zavitz Richard
Subject: FW: Weekly note

Hi Richard,

I hope you're well. In Lucy's absence, do you know anyone who can help to answer the question in the attachment?

Thanks,

Sylvia

From: Mannah Sylvia
Sent: 12 July 2018 18:08
To: Findlay Lucy; external howard Smith
Cc: Zavitz Richard; Adams Simon; Wallace Andrew (London Rail)
Subject: RE: Weekly note

Lucy,

Thanks for this and I hope you have a good few days off. Some tiny comments from me in the attached.

Thanks,

Sylvia

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Sent: 12 July 2018 18:02
To: Findlay Lucy; Mannah Sylvia; external howard Smith; Adams Simon; Wallace Andrew (London Rail)
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DD: ██████████ (Internal: Ext ██████████ M: ██████████) | CS28GM01 | ██████████ [crossrail.co.uk](mailto:██████████@crossrail.co.uk)

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Sent: 12 July 2018 14:14

To: Lucy Findlay; Howard Smith; Adams Simon; Zavitz Richard; Wallace Andrew (London Rail)

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11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

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To: [Findlay Lucy](#); [external howard Smith](#)
Cc: [Zavitz Richard](#); [Adams Simon](#); [Wallace Andrew \(London Rail\)](#)
Subject: RE: Weekly note
Date: 12 July 2018 18:08:04
Attachments: [Weekly Mayor Update 160718.docx](#)

Lucy,
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Thanks,
Sylvia

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Thanks,

Sylvia

[Sylvia Mannah](#)

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11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

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From: [Wallace Andrew \(London Rail\)](#)
To: [Mannah Sylvia](#)
Cc: [Price Amanda](#); [Zavitz Richard](#)
Subject: RE: Weekly note
Date: 12 July 2018 17:53:30

Sylvia,

Okay, sure. If there is any opportunity to reissue it would be welcomed.

But failing that, yes certainly updating the next one please.

The main thing is making sure the date doesn't go public (which, granted, it shouldn't).

Andy

From: Mannah Sylvia
Sent: 12 July 2018 17:47
To: Wallace Andrew (London Rail)
Cc: Price Amanda; Zavitz Richard
Subject: Re: Weekly note

Andrew - it's been issued - we can update it in the next note - sorry.

Sent from my iPhone

On 12 Jul 2018, at 17:45, Wallace Andrew (London Rail) <██████████@tfl.gov.uk> wrote:

Mandy, thanks for taking my call.

Sylvia, there is some concern about the wording we used in the briefing regarding timing of the WMS (para 3.4) and I've been asked to revise it by DfT.

Would you be able to issue an updated version to City Hall using the attached.

The change to the wording is set out below

Previous version:

The Sponsors expect the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication. The DfT are working with the Rail Minister and Special Political Advisors to identify a time to submit the WMS to align with other government announcements. Publication is expected on 23 July

New version:

The Sponsors expect the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication. The DfT are working to ensure the details of the WMS contain the most up to date information and will update Parliament as soon as possible.

Apologies for the inconvenience and thanks for your help.

Andy

From: Mannah Sylvia
Sent: 12 July 2018 14:14
To: Findlay Lucy; external howard Smith; Adams Simon; Zavitz Richard; Wallace Andrew (London Rail)
Cc: Hughes David (Director of Strategy and Network Development); Price Amanda; Shaunadevlin
Subject: Weekly note

Hi all,

Attached is the final version of this week's note which has been shared with City Hall. Only changes are to the consistency of the colour of the RAG text.

Thanks,
Sylvia

NOTE: Links to attachments can be double-clicked to be accessed

Sylvia Mannah

Transport for London | Senior Adviser to the Managing Director, London Underground
11B4 Palestra, 197 Blackfriars Road, London SE1 8NJ

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www.tfl.gov.uk

From: [Wallace Andrew \(London Rail\)](#)
To: [Mannah Sylvia](#)
Cc: [Price Amanda](#); [Zavitz Richard](#)
Subject: RE: Weekly note
Date: 12 July 2018 17:45:16
Attachments: [Weekly Mayor Update 090718.docx](#)

Mandy, thanks for taking my call.

Sylvia, there is some concern about the wording we used in the briefing regarding timing of the WMS (para 3.4) and I've been asked to revise it by DfT.

Would you be able to issue an updated version to City Hall using the attached.

The change to the wording is set out below

Previous version:

The Sponsors expect the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication. **The DfT are working with the Rail Minister and Special Political Advisors to identify a time to submit the WMS to align with other government announcements. Publication is expected on 23 July**

New version:

The Sponsors expect the increase in costs above the currently agreed funding will be made public in the annual Written Ministerial Statement (WMS) that is being prepared for Parliament for publication. **The DfT are working to ensure the details of the WMS contain the most up to date information and will update Parliament as soon as possible.**

Apologies for the inconvenience and thanks for your help.

Andy

From: Mannah Sylvia
Sent: 12 July 2018 14:14
To: Findlay Lucy; external howard Smith; Adams Simon; Zavitz Richard; Wallace Andrew (London Rail)
Cc: Hughes David (Director of Strategy and Network Development); Price Amanda; Shaunadevlin
Subject: Weekly note

Hi all,

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Thanks,

Sylvia

[Sylvia Mannah](#)

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From: [Lucy Findlay](#)
To: [Mannah Sylvia](#); [external howard Smith](#); [Adams Simon](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#)
Subject: RE: Weekly note
Date: 12 July 2018 17:10:11
Attachments: [Weekly Mayor Update 170718 \(3\).docx](#)

Hi Sylvia

As mentioned I'm away Friday and Monday so please find attached a first go.

The call with JST and Sponsors tomorrow morning may throw up some additional issues to profile.

Lucy

Lucy Findlay | Chief of Staff

Crossrail | 25 Canada Square, Canary Wharf, London, E14 5LQ

DD: [REDACTED] (Internal: Ext [REDACTED] M: [REDACTED] | CS28GM01 | [REDACTED] [crossrail.co.uk](#)

MOVING LONDON FORWARD

From: Mannah Sylvia [mailto:[REDACTED]@tfl.gov.uk]

Sent: 12 July 2018 14:14

To: Lucy Findlay; Howard Smith; Adams Simon; Zavitz Richard; Wallace Andrew (London Rail)

Cc: Hughes David (Director of Strategy and Network Development); Price Amanda; Shauna Devlin

Subject: Weekly note

Hi all,

Attached is the final version of this week's note which has been shared with City Hall. Only changes are to the consistency of the colour of the RAG text.

Thanks,

Sylvia

Sylvia Mannah

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From: [Keane Kate](#)
To: [Mannah Sylvia](#)
Cc: [Brown Andy \(Corporate Affairs\)](#)
Subject: TfL Restricted: Weekly Mayor Update 090718
Date: 09 July 2018 15:43:26
Attachments: [Weekly Mayor Update 090718.docx](#)

Thanks Sylvia – I just have a few comments as tracked in the attached.

Thanks

Kate

From: Mannah Sylvia
Sent: 09 July 2018 14:18
To: Keane Kate
Subject: Weekly Mayor Update 090718

Hi Kate,

The current version of this week's note is attached. I need to speak to Mark about Lucy's comment but let me know if you have any.

Thanks,

Sylvia

[Sylvia Mannah](#)

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From: [Keane Kate](#)
To: [Steer Tim](#)
Cc: [Claire Hamilton](#); [Erica Walker](#); [Doyne Stephanie](#); [Brown Andy \(Corporate Affairs\)](#)
Subject: TfL Restricted: Weekly update on Crossrail/Elizabeth line
Date: 04 July 2018 18:23:32
Attachments: [Weekly Mayor Update 20718.docx](#)

Tim

As discussed, please see attached the weekly update note on Crossrail/Elizabeth line.

Thanks

Kate

Kate Keane

Business Development and Governance Manager | Corporate Affairs

Phone: [REDACTED] (auto [REDACTED] | Mobile: [REDACTED])

NOTE: Links to attachments can be double-clicked to be accessed

From: [Mannah Sylvia](#)
To: [Keane Kate](#)
Cc: [Doyne Stephanie](#)
Subject: Weekly Mayor Update 20718
Date: 02 July 2018 13:41:54
Attachments: [Weekly Mayor Update 20718.docx](#)

Hi Kate,

Attached is the current draft of this week's briefing. I'm waiting for Lucy to address the two comments but the note is practically done but do let me know if you have any comments.

Thanks,

Sylvia

[Sylvia Mannah](#)

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From: [Mannah Sylvia](#)
To: [Findlay Lucy](#); [external howard Smith](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#); [Adams Simon](#)
Cc: [Hughes David \(Director of Strategy and Network Development\)](#); [Price Amanda](#); [Tucker John](#); [Shaunadevlin](#)
Subject: Weekly Mayor Update 20718.docx
Date: 04 July 2018 18:37:34
Attachments: [Weekly Mayor Update 20718.docx](#)
[ATT00001.txt](#)

Hi all,

Attached is the final version of this week's note which has just been shared with City Hall.

Can I please ask you to send me your updates for the next version by midday Friday.

Thanks,

Sylvia

NOTE: Links to attachments can be double-clicked to be accessed

From: [Mannah Sylvia](#)
To: [Keane Kate](#); [Doyne Stephanie](#)
Subject: Weekly Mayor Update 20718
Date: 04 July 2018 13:13:41
Attachments: [Weekly Mayor Update 20718.docx](#)

If it hasn't gone already – 2.1 has been updated.

NOTE: Links to attachments can be double-clicked to be accessed

From: [Mannah Sylvia](#)
To: [Doyne Stephanie](#)
Subject: Weekly Mayor Update 030718 - LF comments
Date: 03 July 2018 13:14:40
Attachments: [Weekly Mayor Update 030718 - LF comments.docx](#)

NOTE: Links to attachments can be double-clicked to be accessed

From: [Mannah Sylvia](#)
To: [Keane Kate](#)
Subject: Weekly Mayor Update 090718
Date: 09 July 2018 14:17:41
Attachments: [Weekly Mayor Update 090718.docx](#)

Hi Kate,

The current version of this week's note is attached. I need to speak to Mark about Lucy's comment but let me know if you have any.

Thanks,

Sylvia

[Sylvia Mannah](#)

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From: [Mannah Sylvia](#)
To: [Doyne Stephanie](#)
Subject: Weekly Mayor Update 160718
Date: 16 July 2018 13:06:17
Attachments: [Weekly Mayor Update 160718.docx](#)

Current version.

[Sylvia Mannah](#)

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From: [Mannah Sylvia](#)
To: [Doyne Stephanie](#)
Subject: Weekly Mayor Update 160718
Date: 17 July 2018 09:29:56
Attachments: [Weekly Mayor Update 160718.docx](#)

There you go 😊

NOTE: Links to attachments can be double-clicked to be accessed

From: [Mannah Sylvia](#)
To: [Doyne Stephanie](#)
Subject: Weekly note
Date: 06 July 2018 15:56:39
Attachments: [Weekly Mayor Update 090718.docx](#)

Early sight of the weekly note.

Sylvia Mannah

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From: [Mannah Sylvia](#)
To: [Findlay Lucy](#); [external howard Smith](#); [Adams Simon](#); [Zavitz Richard](#); [Wallace Andrew \(London Rail\)](#)
Cc: [Hughes David \(Director of Strategy and Network Development\)](#); [Price Amanda](#); [Shaunadevlin](#)
Bcc: [Morley Vicky](#); [Shannon Emma \(London Rail\)](#)
Subject: Weekly note
Date: 12 July 2018 14:14:08
Attachments: [Weekly Mayor Update 090718.docx](#)

Hi all,

Attached is the final version of this week's note which has been shared with City Hall. Only changes are to the consistency of the colour of the RAG text.

Thanks,

Sylvia

[Sylvia Mannah](#)

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From: [Zavitz Richard](#)
To: [Mannah Sylvia](#)
Cc: [external howard Smith](#); [Findlay Lucy](#); [Adams Simon](#); [Wallace Andrew \(London Rail\)](#)
Subject: RE: Weekly note
Date: 18 July 2018 20:55:18

Hi Sylvia,

That is good news. Find below an update on costs in case we need one next week. I'm away now until Wednesday, but feel free to get in touch with Andy on Monday or Tuesday if needed.

Thanks

Richard

I Costs

- I.1 CRL's costs are reported on a periodic basis and are available up to the end of Period 3 (up to 23 June 2018). The forecast for the delivery of the central section has increased by £87m to £12,810m at the end of Period 3. This is £298m above the available TfL Contingency and £2m below the additional funding recently made available by Sponsors.
- I.2 The forecast cost for Network Rail's (NR) delivery of the On Network Works (ONW) remains unchanged at £2,530m, against the original budget of £2,300m. Under the Crossrail agreements, this cost overrun is a DfT held risk. DfT has agreed an additional funding request of [REDACTED] to be funded from NR contingency.
- I.3 The increase in funding available for the project will be made public in the Written Ministerial Statement currently planned for the end of July before the summer recess of Parliament.