

**Date:** 12 December 2017

**Item:** Project Monitoring – Programme and Project Approvals

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**This paper will be considered in public.**

## **1 Summary**

- 1.1 To inform the Committee of Programme and Project Authority granted by the Commissioner and the Chief Finance Officer in accordance with delegated authorities under TfL's Standing Orders since the meeting of the Committee on 13 October 2017.

## **2 Recommendation**

- 2.1 **The Committee is asked to note the paper.**

## **3 Background**

- 3.1 The Commissioner (and in his absence, the Chief Finance Officer) has delegated authority to approve Programme and Project Authority on programmes and projects up to a value of £50m that contain less than £25m of unbudgeted expenditure.
- 3.2 The Chief Finance Officer has delegated authority to approve Programme and Project Authority for programmes and projects under £25m that contain less than £10m of unbudgeted expenditure. Approval of authority for projects of less than £5m that contain less than £2m of unbudgeted expenditure is delegated to Chief Officers and is not reported here.

## **4 Programme and Project Approvals**

- 4.1 To enable an appropriate level of governance, processes are in place for the authorisation, control and reporting of projects.
- 4.2 Programme and Project Authority will normally be granted by the Committee for all programmes and projects as part of the newly defined 20 programmes within the overall Investment Programme. Where individual programmes or projects have a value in excess of £50m and have not already received full approval as part of a sub-programme, requests will be submitted to the Committee for consideration. Those programmes and projects with an estimated final cost of £50m or below, which have been approved by the Commissioner or the Chief Finance Officer, will be reported to subsequent meetings of the Committee.
- 4.3 Where the main contract has not yet been awarded, the Financial Authority and Estimated Final Cost may not be stated because they are commercially confidential.

- 4.4 The Committee will also be informed of the implementation of any applicable Direction from the Mayor relating to TfL's Programmes and Projects. There is nothing to report for this meeting.

#### **Approvals by the Commissioner**

- 4.5 Since the meeting of the Committee on 13 October 2017, the Commissioner has approved Programme and Project Authority for one project. Further details are set out in Appendix 1.

#### **Approvals by the Chief Finance Officer**

- 4.6 Since the meeting of the Committee on 13 October 2017, the Chief Finance Officer has approved Programme and Project Authority for two projects. Further details of these projects are set out in Appendix 2.

#### **List of appendices to this report:**

Appendix 1: Summary of programmes and projects approved by the Commissioner

Appendix 2: Summary of programmes and projects approved by the Chief Finance Officer

#### **List of Background Papers:**

None

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## Summary of approvals by the Commissioner

CD-PC318 Application Hosting	
<b>Existing Programme and Project Authority</b> £2.9m	<b>Financial Authority in Business Plan</b> £25.44m
<b>Additional Programme and Project Authority</b> £3.9m	<b>Estimated Final Cost</b> £25.44m
<b>Cumulative Programme and Project Authority</b> £6.8m	<b>Variance Commentary</b> None.
<b>Outputs and Schedule</b>	<p>The project will reduce the cost of application hosting by migrating more software applications to the public cloud, enabling the main TfL data centre to be reduced in size.</p> <p>Additional Programme and Project Authority of £3.9m was granted up to February 2018 following an Initiation Integrated Assurance Review.</p> <p>The new Authority covers the following main scope items:</p> <ul style="list-style-type: none"> <li>• Initial delivery of footprint reduction at data centre.</li> <li>• Cloud migration of initial tactical services to avoid hardware refresh.</li> <li>• Decommissioning services identified as 'retire'.</li> </ul> <p>Further Programme and Project Authority will be requested for the assessment and migration of approximately 450 services.</p> <p>The project will complete by September 2022.</p>

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## Appendix 2

### Summary of approvals by the Chief Finance Officer

UIP3110 Northern Line Working Timetable 58	
<b>Existing Programme and Project Authority</b> £16.8m	<b>Financial Authority in Business Plan</b> £16.8m
<b>Additional Programme and Project Authority</b> £1.2m	<b>Estimated Final Cost</b> £18m
<b>Cumulative Programme and Project Authority</b> £18m	<b>Variance Commentary</b> The estimated final cost exceeds the Financial Authority by £1.2m, as a result of higher costs for signalling works, driven by exchange rate changes. The shortfall will be funded from within the World Class Capacity programme.
<b>Outputs and Schedule</b>	<p>The project covers track, train braking system, power and signalling enhancements to enable a peak train performance of 32 trains per hour on the Northern line.</p> <p>Additional Programme and Project Authority of £1.2m was granted up to April 2020 following a Targeted Assurance Review. The new Authority covers the following main scope item:</p> <ul style="list-style-type: none"> <li>• Signalling modifications design and implementation.</li> </ul> <p>The project will complete by April 2020.</p>

<b>UIP2390      One Person Operated Platform to Train CCTV</b>	
<b>Existing Programme and Project Authority</b> £1.01m	<b>Financial Authority in Business Plan</b> Commercially confidential.
<b>Additional Programme and Project Authority</b> £1.03m	<b>Estimated Final Cost</b> Commercially confidential.
<b>Cumulative Programme and Project Authority</b> £2.04m	<b>Variance Commentary</b> None.
<b>Outputs and Schedule</b>	<p>The project will replace life expired analogue OPO CCTV transmission systems with a digital solution on the Central, Waterloo and City and Jubilee lines.</p> <p>Additional Programme and Project Authority of £1.03m was granted up to December 2018. The new Authority covers the following main scope item:</p> <ul style="list-style-type: none"> <li>• Procurement activities up to contract award.</li> </ul> <p>The project will complete by April 2022.</p>