

# Transport for London

## Minutes of the Meeting

Committee Rooms 4-5, City Hall, The Queen's Walk, London  
10.00am, Wednesday 8 December 2010

### Members

Boris Johnson	Chairman
Daniel Moylan	Deputy Chairman
Peter Anderson	Member
Claudia Arney	Member
Charles Belcher	Member
Christopher Garnett	Member
Baroness Grey-Thompson	Member
Sir Mike Hodgkinson	Member
Judith Hunt	Member
Steven Norris	Member
Bob Oddy	Member
Patrick O'Keeffe	Member
Kulveer Ranger	Member
Tony West	Member
Keith Williams	Member
Steve Wright	Member

### Staff

Steve Allen	Managing Director, Finance
David Brown	Managing Director, Surface Transport
Mike Brown	Managing Director, London Underground and Managing Director, London Rail
Howard Carter	General Counsel
Stephen Critchley	Chief Finance Officer
Michèle Dix	Managing Director, Planning
Vernon Everitt	Managing Director, Marketing and Communications
Peter Hendy	Commissioner
Ellen Howard	Director of Corporate Governance
Terry Morgan	Non Executive Chairman, Crossrail
Clive Walker	Interim Director of Internal Audit
Shamus Kenny	Head of Secretariat

### **78/12/10     Apologies for Absence and Declarations of Interest**

An apology for absence had been received from Eva Lindholm.

The following interests were declared: Daniel Moylan as Deputy Leader of the Royal Borough of Kensington and Chelsea, a director of the London Transport Museum and Chairman of Urban Design London; Peter Anderson as a director of the Canary Wharf Group plc in relation to Crossrail and the Jubilee line upgrade; Christopher Garnett as a member of the Olympic Delivery Authority and non-executive director of Aggregate

Industries Limited; Baroness Grey-Thompson as Vice Chair of the Athletes Committee for the London Organising Committee of the Olympic Games (LOCOG); Sir Mike Hodgkinson as a non-executive director of Crossrail Limited; Steven Norris as a Board Member of the London Development Agency, as Chairman of AMT-Sybex Limited, as Executive Chairman of Jarvis plc, as a non executive director of Initiate Limited and as Chairman of Saferoad BLG Limited; Bob Oddy on taxi related issues; Tony West as a member of Bexley Council's Public Transport Advisory Group; and Steve Wright on matters relating to private hire vehicles.

#### **79/12/10      Minutes of the Meeting held on 4 November 2010**

The minutes of the meeting held on 4 November 2010 were approved as a correct record and the Chairman was authorised to sign them.

#### **80/12/10      Matters Arising and Actions List**

**The Actions List was noted.**

#### **81/12/10      Commissioner's Report**

The Commissioner introduced his report, which provided an overview of major issues and developments since the report to the meeting on 4 November 2010 and updated Members on significant projects and initiatives.

Passenger journeys on the Underground had increased by 16 per cent over the last seven years and it was expected that there would be a new record of over 1.1 billion journeys in 2010. LU was committed to delivering the line upgrades with the minimum disruption to customers, including determining whether there was a case for longer term, or block, closures. TfL would also improve how it communicated to its customers the need for weekend closures and what work was being done in them.

From 2011, all train operating companies in London would be retailing Oyster, after an agreement had been reached with South West Trains. This was a major achievement for the Mayor and the culmination of much work over the last few years.

TfL's work to smooth traffic flow continued to show positive results. The implementation of its adverse weather strategy during the recent cold weather had ensured that TfL had performed well compared to other transport operators in London. Building on the success of the London Permit Scheme and the Mayor's Code of Conduct for Roadworks, TfL continued to press the Department for Transport to introduce regulations for a targeted lane rental scheme on the busiest and most congested parts of the Transport for London Road Network (TLRN).

Standard and Poor's rating agency had recently upgraded TfL's credit rating to AA+.

The Board supported TfL's efforts to ensure that the access to the site for a possible rail freight terminal to serve High Speed 1 in the London Riverside area would not be compromised by the planning permission recently granted for a supermarket regional distribution centre on the adjacent site.

There was a discussion on the desirability of giving a discount for Autopay for Congestion Charging, which would be introduced for January 2011.

The Board congratulated TfL on the Safer Travel at Night communications initiative, which was launched on 22 November 2010. This hard hitting campaign raised awareness of the dangers of illegal touting, particularly relevant in the festive season.

**The Board noted the Commissioner's report.**

**82/12/10      London Underground Performance During Industrial Action**

Mike Brown introduced the paper, which provided an overview of LU's operational performance during the recent industrial action by the RMT and TSSA unions.

The Mayor and the Board thanked those LU staff who continued to work and the volunteers across TfL who assisted in keeping London moving during the strike.

**The Board noted the paper.**

**83/12/10      Operational and Financial Performance and Investment Programme Reports – Second Quarter 2010/11**

Steve Allen introduced the Operational and Financial Performance and Investment Programme Reports for the second quarter of 2010/11 (27 June – 18 September 2010). The reports had been considered by the Finance and Policy Committee at its meeting on 24 November 2010.

Passenger journeys on the London Underground, Bus Network and DLR were better compared to the budget and the same quarter in 2009. Customer satisfaction scores remained at record levels on London Underground and on London Overground and remained high on the Bus Network.

The average index of cycle flows on the TLRN had also exceeded its target and continued to show steady growth compared to the previous year. Over 1.9 million journeys had been taken by the members of the Barclays Cycle Hire Scheme, of which there were more than 109,000 and the scheme had been successfully launched to casual users on 3 December 2010.

The Mayor had signed the Variation Orders confirming the removal of the Congestion Charge Western Extension Zone (WEZ) on 24 December 2010 and the introduction of Auto Pay from 4 January 2011. A paper would be submitted to a future meeting on the decommissioning of the cameras used in the WEZ for Congestion Charging purposes and any reuse of those as traffic cameras to monitor the network and smooth traffic flow.

**[ACTION: David Brown]**

**The Board noted the report.**

**84/12/10      Revised 2010/11 Budget**

Steve Allen introduced the paper, which sought approval for a revised budget from that approved by the Board in March 2010 to reflect TfL's acquisition of the Tube Lines group of companies.

**The Board approved the revised TfL 2010/11 budget.**

**85/12/10      Dissolution of Tramtrack Lease Financing Limited and Tramtrack Leasing Limited**

Howard Carter introduced the paper, which sought approval for the dissolution of two dormant companies within the TfL Group, Tramtrack Lease Financing Limited and Tramtrack Leasing Limited.

**The Board:**

- 1    noted the paper;**
- 2    approved the dissolution of Tramtrack Lease Financing Limited and Tramtrack Leasing Limited; and**
- 3    authorised General Counsel to do all such other things as he may consider necessary or desirable to facilitate the dissolution of Tramtrack Lease Financing Limited and Tramtrack Leasing Limited.**

**86/12/10      Governance Arrangements in Relation to the Managing Director, Surface Transport**

At its meeting on 4 November 2010, the Board noted the resignation of David Brown as Managing Director, Surface Transport, taking effect from 30 March 2011 and that he would be taking up an executive position at the Go-Ahead Group from 1 April 2011 and would become the Group Chief Executive in the summer of 2011.

Howard Carter introduced the paper, which set out the governance controls that had been introduced, and the changes proposed to Standing Orders, to ensure that no perceived or actual conflicts of interests arose between David Brown's current and future roles.

**The Board:**

- 1    noted the mechanisms put in place to ensure that there was no conflict of interest in relation to the current and future positions of David Brown; and**
- 2    approved the changes to Standing Orders outlined in the paper.**

**87/12/10      Report from the Meeting of the Finance and Policy Committee – 24 November 2010**

The Chairman of the Committee, Peter Anderson, gave an update to the Board on the meeting of the Finance and Policy Committee held on 24 November 2010.

**The Board noted the report.**

**88/12/10      Report from the Meeting of the Safety, Health and Environment Assurance Committee – 1 December 2010**

The Chairman of the Committee, Tony West, gave an update to the Board on the meeting of the Safety, Health and Environment Assurance Committee held on 1 December 2010. Members of the Rail and Underground Panel had joined the meeting to discuss three items, including the Rail Grinder Incident of 13 August 2010.

**The Board noted the report.**

**89/12/10      Any Other Business**

There being no further business, the meeting closed at 11.15am.

The next scheduled meeting would be held on Wednesday 2 February 2011 at 10.00am.

Chair: \_\_\_\_\_

Date: \_\_\_\_\_