

Agenda

Meeting: Board

Date: Thursday 9 November 2017

Time: 2.00pm

Place: Chamber - City Hall, 110 The Queen's Walk, London, SE1 2AA

Members

Sadiq Khan (Chair)

Val Shawcross CBE (Deputy Chair)

Kay Carberry CBE

Prof Greg Clark CBE

Baroness Grey-Thompson DBE

Bronwen Handyside

Ron Kalifa

Michael Liebreich

Dr Alice Maynard CBE

Anne McMeel

Dr Mee Ling Ng OBE

Dr Nelson Ogunshakin OBE

Dr Nina Skorupska CBE

Dr Lynn Sloman

Ben Story

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](http://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat; telephone: 020 7983 4913 email: ShamusKenny@tfl.gov.uk .

For media enquiries please contact the TfL Press Office; telephone: 0845 604 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Wednesday 1 November 2017

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Board
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1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Board held on 19 September 2017

General Counsel

The Board is asked to approve the minutes of the meeting held on 19 September 2017 and authorise the Chair to sign them.

4 Matters Arising, Actions List and Use of Delegated Authority

General Counsel

The Committee is asked to note the updated Actions List and the use of delegated authority by the following Committees: Finance, Remuneration; and Programmes and Investment.

5 Commissioner's Report

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 19 September 2017 and updates Members on significant projects and initiatives.

6 Finance Report

Chief Finance Officer

The Board is asked to note the Finance Report.

7 Customer Service and Operational Performance Report

Managing Director of Surface Transport, Managing Director of London Underground and Managing Director of Customers, Communication and Technology.

The Board is asked to note the report.

8 TfL Business Plan 2017

Chief Finance Officer

The Board is asked to note the development of the TfL Business Plan and to delegate authority to approve the final Plan to the Finance Committee.

9 Elizabeth Line Operational Readiness and Integration

Managing Director London Underground

The Board is asked to note the paper.

10 Board Effectiveness Review 2017

General Counsel

The Board is asked to note the paper and agree the actions proposed in response to the Board Effectiveness Review 2017.

11 TfL Standing Orders

General Counsel

The Board is asked to approve changes to Standing Orders and the terms of reference of its Committees and Panels in light of their operation since September 2016 and the outcome of the Board Effectiveness Review 2017.

12 Report of the meeting of the Safety, Sustainability and Human Resources Panel held on 28 September 2017

Panel Chair, Michael Liebreich

The Board is asked to note the summary report.

13 Report of the meeting of the Remuneration Committee held on 2 October 2017

Committee Chair, Baroness Grey-Thompson DBE

The Board is asked to note the summary report.

14 Report of the meeting of the Audit and Assurance Committee held on 11 October 2017

Committee Chair, Anne McMeel

The Board is asked to note the summary report.

15 Report of the meeting of the Programmes and Investment Committee held on 13 October 2017

Committee Chair, Prof. Greg Clark CBE

The Board is asked to note the summary report.

16 Report of the meetings of the Finance Committee held on 27 September and 18 October 2017

Committee Chair, Ron Kalifa

The Board is asked to note the summary report.

17 Report of the meeting of the Customer and Operational Performance Panel held on 1 November 2017

Panel Chair, Mee Ling Ng

The Board is asked to note the summary report. A verbal update will be provided at the meeting as the papers for this meeting are dispatched on the same day as the meeting of the Panel.

18 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

19 Date of Next Meeting

Tuesday 30 January 2018 at 10.00am.

20 Exclusion of Press and Public

The Board is recommended to agree to exclude the press and public from the meeting, in accordance with the relevant paragraphs of Schedule 12A to the Local Government Act 1972 (as amended), if it is required to consider any urgent business that is exempt from publication.