

Board



Date: 15 December 2016

Item: Report of the meeting of the Programmes and Investment Committee held on 30 November 2016

This paper will be considered in public

1 Summary

- 1.1 To report to the Board on the meeting of the Programmes and Investment Committee held on 30 November 2016.

2 Recommendation

- 2.1 **That the Board notes the report.**

3 Background

- 3.1 The main matters considered by the Committee are listed below. The item marked with an asterisk appears elsewhere on the agenda for this meeting.
- (a) Project Monitoring and Approvals
 - (b) Surface Intelligent Transport System (SITS)
 - (c) Structures and Tunnels Investment Programme 2 - A40 Westway Structures Refurbishment
 - (d) Update on the implementation of the Quietways and Cycle Superhighways programmes
 - (e) Cycle Superhighways
 - (f) Crossrail Services and Transition *
 - (g) Crossrail - Report on Sponsor Board Proceedings
 - (h) Members' Suggestions for Future Discussion Items

4 Issues Discussed

Project Monitoring – Project Approvals

- 4.1 The Committee noted the forward approval programme for projects with a value in excess of £50m and details of the Project Authority granted by the Commissioner and the Managing Director Finance in accordance with delegated authority under TfL's Standing Orders.

Surface Intelligent Transport System (SITS)

- 4.2 The Committee noted the paper and approved additional budgeted Programme Authority of £3.6m to undertake procurement of Phase 1 of the Surface Intelligent Transport System. Members discussed the procedures which had been put in place to ensure that risk was properly managed and costs controlled during the initial stages of procurement. The Committee would receive a further paper and authority request prior to the award of any contract.

Structures and Tunnels Investment Programme 2 - A40 Westway Structures Refurbishment

- 4.3 The Committee noted the paper and approved additional budgeted Programme and Project Authority to undertake Feasibility (Stage 2) and Concept Design (Stage 3) of the A40 Westway structures refurbishment. Members noted the complexity involved in the project, including the increasing development taking place along this corridor, and welcomed the detailed work being undertaken to minimise disruption. Members requested that a future paper to the Committee include updates on the work in progress to consider commercial and property opportunities to offset some of the costs as well as the results of an Equalities Impact Assessment.

Update on the implementation of the Quietways and Cycle Superhighways programmes

- 4.4 The Committee noted the paper and the progress made on the delivery of the Quietways and Cycle Superhighways programmes as key parts of TfL's cycling portfolio. Members welcomed the high standard to which the existing schemes had been delivered and were keen to ensure that lessons had been learnt from the experience of delivery to date.
- 4.5 It was recognised that it had been a 'year of delivery' in terms of cycling infrastructure for TfL. Members wished to ensure that all the benefits of the schemes were communicated, particularly with respect to pedestrians. The results of Equality Impact Assessments could be useful in highlighting improvements made to footpaths, junctions and lighting. Members also requested that the impact of the completion of works continue to be monitored and any issues addressed.
- 4.6 The Committee agreed that a broader discussion on cycling and walking policy would be held in the near future and that this would be open to other Board Members to attend.

Cycle Superhighways

- 4.7 The Committee noted the paper and approved additional Programme and Project Authority of £16.2m to continue the Cycle Superhighways programme, giving a total Programme and Project Authority of £177.9m.

Crossrail Services and Transition *

- 4.8 The Committee noted the paper. Members agreed that regular updates should continue at Board or Committee level and requested that further detail on the proposed operating model should be given at an appropriate stage.
- 4.9 It was also agreed that Members would be offered the opportunity to visit the Bombardier rolling stock production plant in Derby to see the level of design and accessibility that customers could expect from trains on the future Elizabeth line.
- 4.10 A paper on Crossrail Services and Transition appears elsewhere on the agenda.

Crossrail - Report on Sponsor Board Proceedings

- 4.11 The Committee noted the paper. Members noted that, given the scale and complexity of project, the level of confidence in terms of delivery being on time and to budget was considered to be very good and requested that future updates include further detail on this. Members also agreed that it would be useful to receive an indicative programme from the Sponsor Board on upcoming items as part of the regular reporting arrangements.

Members' Suggestions for Future Discussion Items

- 4.12 The Committee noted the paper and the indicative forward programme. It was noted that there would be a reduction in the provisional list of items for the March meeting. Members made suggestions on areas for future discussion items for the forward programme, the Committee's and wider Board Member induction and for informal briefings.
- 4.13 It was agreed that the forward work programmes and inductions for the Board, Committees and Panels would be reviewed to ensure that these issues were all being covered by the appropriate body. It was noted that all Members were welcome to attend all induction and briefing events that were arranged.

List of appendices to this report:

None

List of Background Papers:

Papers submitted to the Programmes and Investment Committee on 30 November 2016

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