#### **Transport for London**

#### Minutes of the Meeting

# Committee Rooms 4-5, City Hall, The Queen's Walk, London 10.00am, Wednesday 22 September 2010

#### **Members**

Boris Johnson Chairman

Daniel Moylan Deputy Chairman

Peter Anderson Member Claudia Arney Member Charles Belcher Member Christopher Garnett Member Baroness Grey-Thompson Member Sir Mike Hodgkinson Member **Judith Hunt** Member Eva Lindholm Member Bob Oddy Member Kulveer Ranger Member **Tony West** Member Steve Wright Member

#### Staff

Steve Allen Managing Director, Finance

David Brown Managing Director, Surface Transport

lan Brown Managing Director, London Rail

Mike Brown Managing Director, London Underground

Howard Carter General Counsel Stephen Critchley Chief Finance Officer

Michèle Dix Managing Director, Planning

Vernon Everitt Managing Director, Marketing and Communications

Peter Hendy Commissioner

Ellen Howard Director of Corporate Governance
Terry Morgan Non Executive Chairman, Crossrail
Clive Walker Interim Director of Internal Audit

Shamus Kenny Head of Secretariat

#### 53/09/10 Apologies for Absence and Declarations of Interest

Apologies for absence had been received from Patrick O'Keeffe, Steven Norris and Keith Williams.

The following interests were declared: Daniel Moylan as Deputy Leader of the Royal Borough of Kensington and Chelsea, a director of the London Transport Museum and Chairman of Urban Design London; Peter Anderson as a director of the Canary Wharf Group plc in relation to Crossrail and the Jubilee Line upgrade; Christopher Garnett as a member of the Olympic Delivery Authority and non-executive director of Aggregate

Industries Limited; Baroness Grey-Thompson as Vice Chair of the Athletes Committee for the London Organising Committee of the Olympic Games (LOCOG); Sir Mike Hodgkinson as a non-executive director of Crossrail Limited; Bob Oddy on taxi related issues; Tony West as a member of Bexley Council's Public Transport Advisory Group; and Steve Wright on matters relating to private hire vehicles.

#### 54/09/10 Minutes of the Meeting held on 21 July 2010

Subject to the inclusion of Christopher Garnett's declaration of interest, the minutes of the meeting held on 21 July 2010 were approved as a correct record and the Chairman was authorised to sign them.

#### 55/09/10 Matters Arising and Actions List

The Actions List was noted.

#### 56/09/10 Commissioner's Report

The Commissioner introduced his report, which provided an overview of major issues and developments since the report to the meeting on 23 June 2010 and updated Members on significant projects and initiatives.

The Mayor and Members congratulated TfL on the successful introduction of the Barclays Cycle Hire Scheme. The scheme went live on 30 July 2010 and already had in excess of 87,000 members.

The Commissioner advised that the essential works to upgrade the northbound Blackwall Tunnel would be completed six months ahead of schedule, in time for the London 2012 Games. The works would also be completed with fewer closures than anticipated, reducing the impact of the refurbishment on Londoners.

The Commissioner advised that members of the RMT and TSSA unions had taken industrial action in relation to the proposed reduction of 800 posts on the Underground. However, LU had assured staff that there would be no compulsory redundancies and no compromise on safety or customer service. Discussions with these two unions at the Advisory, Conciliation and Arbitration Service would continue on 22 September 2010.

The Mayor confirmed that a concerted campaign was ongoing with a wide range of support from business and the media, demonstrating the importance of preserving the investment in the Tube and Crossrail and sustaining London's bus network, in advance of the announcement of the Government Spending Review on 20 October 2010. In the knowledge of the scale of the grant reduction, TfL was undertaking a fundamental review of how the organisation was structured, defining what best allowed TfL to meet its operational challenges over the next few years, while continuing to deliver investment and services vital to the UK.

Members congratulated TfL for the affirmation of its credit rating.

Members were informed that the use of Oyster on National Rail had resulted in increased revenue for the Train Operating Companies (TOCs), despite their initial resistance. TfL would also maintain the pressure on TOCs to remove the need for Oyster Extension Permit. A paper on the impact of the use of Oyster on National Rail would be provided to a future meeting.

[ACTION: Steve Allen]

#### The Board noted the Commissioner's report.

#### 57/09/10 Recent London Underground Safety Incidents

Mike Brown and Mike Strzelecki introduced the paper, which provided information on two recent high potential near miss safety incidents on the Northern and District lines. It also informed the Board that the Office of Rail Regulation was proceeding with a prosecution of LU regarding an incident which occurred on 17 November 2009.

LU had an acknowledged good safety record. It carried over 1bn passengers a year and there were 10 times fewer major incidents than in 2000 and there had not been a major accident since the fire at King's Cross station in 1987. Members were assured that, while these types of safety incident were rare, TfL and LUL took them very seriously and would learn and apply the lessons from these events. Thorough investigations were currently in progress and findings and further actions designed to minimise the risk of recurrence would be reported to a joint meeting of the Safety, Health and Environment Assurance Committee and the Rail and Underground Panel on 1 December 2010. The Board would receive an update at its meeting on 8 December 2010.

[ACTION: Mike Brown]

In relation to the Rail Grinding Train incident on 13 August 2010, Members commended operational staff for the swift action taken to avert any risk to the public.

#### The Board noted the paper.

### 58/09/10 Operational and Financial Performance and Investment Programme Reports – First Quarter 2010/11

Steve Allen introduced the Operational and Financial Performance and Investment Programme Reports for the first quarter of 2010/11 (1 April – 26 June 2010). The reports had been considered by the Finance and Policy Committee at its meeting on 16 September 2010.

TfL had a good first quarter with operating income above budget, mostly due to service demand recovering faster than anticipated from the decline in numbers in early 2009/10. Operating and net capital expenditure (excluding Crossrail) were both below budget, mainly driven by timing changes that had occurred since the budget was agreed. TfL net service expenditure for the full year 2010/11 was forecast to be £226m below budget at £5,261m, incorporating current passenger demand expectations and economic forecasts.

Good service performance had continued into quarter two. The latest data available (covering period 5, 25 July-21 August 2010), included the best network performance on London Underground for 15 years, record performance measures on the Bus Network and London Rail's on time performance measure was at its highest and compared

favourably with other National Rail operations of similar complexity. After a sustained period of operation, a paper would be submitted to meetings of the Finance and Policy Committee and the Board to analyse whether the business case made for the investment programme in London Rail had been realised.

The Board noted the report.

#### 59/09/10 TfL Group Annual Health and Safety Report – 2009/10

Howard Carter introduced the TfL Group Annual Health and Safety Report – 2009/10. This was the seventh annual report and for the first time it included both Crossrail and the former Metronet functions.

The report provided assurance to the Board and its Safety, Health and Environment Assurance Committee on the health and safety of its employees and the safety of customers across all modes. Where appropriate, it drew comparisons with prior years' performance. It also addressed the progress towards the London road safety targets for 2010.

The Board noted the report.

#### 60/09/10 Arrangements for Deputising for the Chief Finance Officer

Steve Allen introduced the paper, which asked the Board to approve revised arrangements for deputising for the Chief Finance Officer for TfL.

The Board approved the appointment of Andrew Freeman (Head of Financial Services Centre and Human Resources), to deputise as Chief Finance Officer in the absence of both the Chief Finance Officer and Sarah Bradley (Head of Group Financial Accounting).

## 61/09/10 Report from the Meetings of the Finance and Policy Committee – 13 July and 16 September 2010

The Chairman of the Committee, Peter Anderson, gave an update to the Board on the meetings of the Finance and Policy Committee held on 13 July and 16 September 2010.

The Board noted the report.

### 62/09/10 Report from the Meeting of the Safety, Health and Environment Assurance Committee – 20 July 2010

The Chairman of the Committee, Tony West, gave an update to the Board on the meeting of the Safety, Health and Environment Assurance Committee held on 20 July 2010.

The Board noted the report.

### 63/09/10 Any Other Business

There being no further business, the meeting closed at 11.10am.
The next scheduled meeting would be held on Thursday 4 November 2010 at 10.00am
Chair:
Date: