

Transport for London

Minutes of the Projects and Planning Panel

Committee Rooms 1 and 2, Ground Floor, Palestra, London SE1 8NJ
10.03am, Thursday 9 January 2014

Panel Members

Isabel Dedring	Panel Chair
Daniel Moylan	Panel Vice Chair
Sir John Armitt CBE	Panel Member
Roger Burnley	Panel Member
Baroness Grey-Thompson DBE	Panel Member
Angela Knight	Panel Member

Board Members also in Attendance

Charles Belcher	Board Member
Brian Cooke	Board Member

Staff

Steve Allen	Managing Director, Finance
Howard Carter	General Counsel (for part)
Andy Eastaugh	Head of TfL Programme Management Office
Garrett Emmerson	Chief Operating Officer, Surface Transport
Nick Fairholme	Director of Projects and Programmes, Surface Transport
David Goldstone	Chief Finance Officer
David Hendry	Director of Finance and Commercial, Surface Transport
David Hughes	Director of Major Programme Sponsorship, Rail and Underground
Terry Morgan	Chairman, Crossrail Limited
Andrew Pollins	Director of Finance, Rail and Underground
Gareth Powell	Director of Strategy and Service Development, Rail and Underground (for part)
Clive Walker	Director of Internal Audit

Also in Attendance

Ian Fugeman	Member of the Independent Investment Programme Advisory Group (IIPAG)
Colin Porter	Member of the IIPAG
Nigel Quick	Member of the IIPAG
Victoria Moss	Secretariat Officer

01/01/14 Apologies for Absence and Declarations of Interest

No apologies for absence had been received.

The following interests were declared: Sir John Armitt as Chairman of the Olympic Delivery Authority, Chairman of the National Express Group plc, Deputy Chairman of the Berkeley Group plc and a Member of the Airports Commission; Baroness Grey-Thompson as a

Member of the London Legacy Development Corporation; Daniel Moylan as a Councillor for the Royal Borough of Kensington and Chelsea, Chairman of Urban Design London and a Non-executive Director of Crossrail Limited (appointed by TfL); Angela Knight as Chief Executive of Energy UK and a Non-executive Director of William Cook Holdings Limited; and Charles Belcher as a member of Atos Origin Advisory Council on Transport.

02/01/14 Minutes of the Meeting held on 13 November 2013

The minutes of the meeting held on 13 November 2013 were approved as a correct record and signed by the Chair.

03/01/14 Matters Arising and Actions List

The Panel noted the Actions List.

04/01/14 Investing in London's Road Network

Garrett Emmerson introduced the paper, which provided information on TfL's investment in and management of London's road network. The anticipated increased demand on the transport infrastructure from London's projected population growth would require a maximisation of the capability of London's road network. The reliability target for the Transport for London Road Network (TLRN) was to be maintained at 90 per cent with the raised demand managed with increased capacity and capability.

Members sought clarification over the integration of cycling projects, such as the development of quietways, with the investment in the TLRN as described in the paper. An overarching paper on roads, including cycling, would be submitted to the March 2014 meeting of the Finance and Policy Committee, covering overall strategy and delivery. The paper would also include an update on the development of a more coordinated approach to road management by TfL and the boroughs and information on the improved dissemination of real-time information on closures and delays to road users, particularly via twitter. **[Action: Garrett Emmerson]**

Members were pleased to note that following extensive work with the Police and other agencies, road closure times in London following major incidents had halved in recent years, to an average of four hours. While benchmarking was difficult, this time was approximately half the average for the rest of the country. The merging commands for TfL and the Police in the near future would enable better coordinated prioritisation during incidents, further improving road incident management. An update on this would be provided in the Committee paper.

An update would be provided to Members on whether there had been an increase in the use of three way traffic lights. **[Action: Garrett Emmerson]**

The Panel noted the paper.

05/01/14 Project Monitoring – Project Approvals

Steve Allen introduced the paper, which presented the forward approval programme for projects with a value in excess of £50m, from January 2014 to June 2015 and informed the Panel of Project Authority granted by the Commissioner and the Managing Director, Finance in accordance with delegated authority under TfL's Standing Orders.

Members discussed the additional Project Authority granted for the IM Strategic Sourcing Delivery Programme and requested that a paper on the overall IM Investment Programme be submitted to a future meeting. This paper would cover the strategic direction of the Programme and levels of investment for all IM activities. **[Action: Steve Allen]**

Future iterations of the project monitoring paper would provide a clear explanation for any increases in project costs and, in particular, whether each increase was within the agreed risk element for the project. **[Action: Andy Eastaugh]**

The Panel noted the paper.

06/01/14 Any Other Business

There being no further business, the meeting closed at 10.35am.

The next scheduled meeting would be held on 26 February 2014 at 10.00am.

Chair: _____

Date: _____